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Bermuda National Trust
ANNUAL REPORT 2016

for everyone, forever



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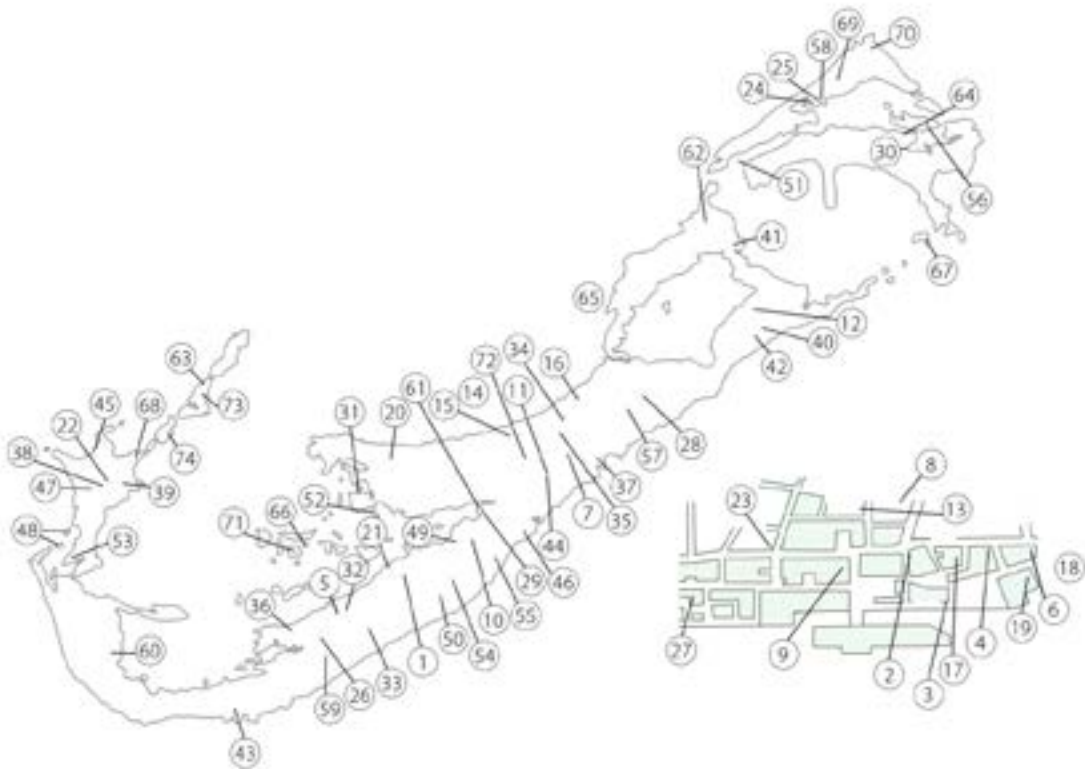
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The Bermuda National Trust is...

- A registered charity, created by an Act of Parliament in 1970, and dedicated to the preservation of Bermuda's historic and environmental heritage.
- Bermuda's largest environmental conservation group responsible for dozens of historic buildings, gardens, nature reserves, farm land, undeveloped islands, coast-line and military cemeteries. We own and protect 82 properties spread across 277 acres of land.
- An advocate for Bermuda's places of natural beauty, plant and wildlife.
- Reliant on public support and a small army of volunteers to ensure that the important structures and buildings in our care have a viable future.
- Comitted to protect and promote Bermuda's unique and natural cultural heritage forever, by acquiring and conserving land, buildings and artefacts and inspiring appreciation and stewardship through advocacy, research, education and participation. For everyone, forever.

Properties we care for...

This map represents just some of the properties we protect and preserve.



Historic Buildings

1. Belair
2. Bridge House
3. Buckingham
4. Casino
5. Cluster Cottage House
6. Davenport
7. Devondale
8. Fanny Fox's Cottage
9. Globe Hotel
10. Lemon Moor
11. Locust Hall
12. Mangroville
13. Old Rectory
14. Palmetto House
15. Pembroke Hall
16. Pond House
17. Reeve Court
18. Samaritans' Cottages
19. Samaritans' Lodge
20. School Lands
21. Ship's Inn
22. Springfield
23. Stewart Hall & Cottage
24. Stokes Point
25. Stokes Point House

26. Tivoli
27. Tucker House
28. Vermont
29. Waterville

Open Spaces & Nature Reserves

30. Bee Hive Farm Nature Reserve
31. Butterfield Nature Reserve
32. Chaplin O'Neill Nature Reserve
33. Dennis Sherwin Nature Reserve
34. Devonshire Marsh E. Nature Reserve
35. Devonshire Marsh W. Nature Reserve
36. Elm Lodge
37. Gibbons Nature Reserve
38. Gilbert Nature Reserve
39. Gladys Morrell Nature Reserve
40. HT North Nature Reserve
41. IW Hughes Nature Reserve
42. JHM Cooper Nature Reserve,
43. Lighthouse Hill Nature Reserve
44. Locust Hall Farm
45. Long Bay Nature Reserve (East)
46. Chartwell Orchard
47. Marjorie Jackson Nature Reserve
48. Morgan's & Palm islands
49. Paget Marsh Nature Reserve
50. Rebecca Middleton Reserve

51. Rogue Island
52. Saltus Island
53. Scaur Lodge Nature Reserve
54. S-Hill Nature Reserve
55. Shorty's Patch
56. Smith's Island Reserves
57. Spittal Pond Bird Sanctuary
58. Stokes Point Farm Nature Reserve
59. Tivoli Estate Nature Reserve
60. Vesey Nature Reserve
61. Waterville Park
62. Wilkinson Nature Reserve

Historic & Military Cemeteries

63. Convict Cemetery
64. Hayward Burial Ground
65. Jennings Lane, Burial Ground
66. Long Island Boer War & Yellow Fever Cemetery
67. Mariner's Cemetery
68. Military Cemetery, Somerset Island
69. Military Cemetery, Secretary Lane
70. Military Cemetery, Grenadier Lane
71. Ports Island Cemetery
72. Prospect Garrison Cemetery
73. Royal Naval Cemetery
74. Watford Island Cemetery



Trust Council

William White
President
Alana Anderson
Vice President
Stephen Kuzyk
Treasurer
Paul Leseur
Robin Mayor
Kevin Gunther
Mariette Savoie
Karen Border
Hugh Davidson
Tim Rogers
Mark Orchard
Jan Macdonald
Robert Masters

Staff

Bill Zuill (September 2016)
Jennifer Gray (July 2016)
Executive Director
Vincent Chaves
Director of Finance
Donella Perincheif
Accounts Assistant
Dorcas Roberts
Director of Preservation
Lawrence Doughty
Conservation Officer
Kelly Way
Director of Development
Zenobie Syrett
Development Officer
Dorte Horsfield
Director of Education
Rohan Shastri
Museums Manager
Julie Steele
Education Officer
Buildings team
Allan Van Putten
Manager
Duane Symonds
Randy Denbrook
Gardens Team
Saleem Madyun
Manager
Jackie Robinson
Vibio Festa



The Bermuda National Trust is governed by a Council. Each Council member is the chairman of a working committee, and the committees work closely with the Trust staff in their areas. This structure draws from the Trust's deep volunteer tradition, and it makes for a well-informed and deeply involved governing council.

Advocates for the Environment

Chair: Alma Dismont
Committee members: Karen Border, Lee Davidson, Sarah Gosling, Penne Leseur, Peter Sanderson, David Wingate
Affiliated Staff: Lawrence Doughty, Dorcas Roberts, Bill Zuill

Archaeology Research

Committee members: Charlotte Andrews, Deborah Atwood, Brent Fortenberry, Zoe Brady
Affiliated Staff: Rohan Shastri

Buy Back Bermuda Steering Committee

Committee members: Karen Border, Alison Copeland, Jennifer Gray, Paul Leseur, William White David Wingate
Affiliated Staff: Bill Zuill, Lawrence Doughty

Buy Back Bermuda Reserve Management Committee

Committee members: Karen Border, Alison Copeland, Jennifer Gray, Paul Leseur, William White David Wingate
Affiliated Staff: Bill Zuill, Lawrence Doughty

Collections and Advisory

Chair: Hugh Davidson
Committee members: Michael Darling, Karla Hayward
Affiliated Staff: Rohan Shastri

Development

Chair: Robin Mayor
Committee members: Alana Anderson, Kendaree Burgess, Paul Leseur, Amanda Outerbridge, Tim Stewart, Raj Tolaram, William White, Deb Norman, Berry D'Arcy
Affiliated Staff: Kelly Way, Bill Zuill

Executive

Chair: William White
Committee members: Alana Anderson, Stephen Kuzyk, Paul Leseur, Robin Mayor, William White
Affiliated Staff: Bill Zuill, Vincent Chaves

Finance

Chair: Stephen Kuzyk
Committee members: Alana Anderson, Kevin Gunther, Mariette Savoie, Mark Smith, William White
Affiliated Staff: Vincent Chaves, Bill Zuill

Gardens and Nature Reserves

Committee members: Diana Chudleigh, Sheila Johnson, Jeremy Madeiros, George Ogden, David O'Neill, Susan Swift, David Wingate
Affiliated Staff: Lawrence Doughty

Governance

Chair: Alana Anderson
Committee members: William White, Paul Leseur
Affiliated Staff: Bill Zuill

Government House Furnishings

Chair: Penne Leseur
Committee members: Hugh Davidson, Delight Morris, Lionel Thompson
Affiliated Staff: Bill Zuill

Historic Cemeteries

Chair: Hugh Davidson
Committee members: Rudy Morris
Affiliated Staff: Lawrence Doughty

Historic Properties

Chair: Margie Lloyd, Robert Masters
Committee members: Linda Abend, Kirk Bridgewater, Charles Tatem
Affiliated Staff: Dorcas Roberts

Marine Environment

Chair: Dorte Horsfield
Committee members: David Barber, Judie Clee, Rachel Gosling, Michael Heslop, Ian Murdoch, Thaddeus Murdoch, Samia Sarkis, Carla Stempel
Affiliated Staff: Lawrence Doughty, Bill Zuill

Museums

Chair: Hugh Davidson
Committee members: John Cox, Karis Cross, Karla Hayward, David Mitchell, Linda O'Shea, Tim Rogers, Lionel Thomson, Nea Willits
Affiliated staff: Rohan Shastri

Preservation

Chair: Paul Leseur
Committee members: Hugh Davidson, Margie Lloyd, Robert Masters, William White, David Wingate, Zoe Brady, Alma Dismont
Affiliated staff: Bill Zuill, Dorcas Roberts, Lawrence Doughty

Education

Committee members: Linda Abend, Karen Bramlett, Cathy Kennedy, Lindsay Lehman, Anna Ridgeway, James Smith, Lisa Spencer-Arscott, Denika Wade
Affiliated staff: Dorte Horsfield



President's Report



I commend the pages of this annual report to you, the reader, as you will see highlights of the tremendous range and depth of activities that the Bermuda National Trust, its members, staff and volunteers have undertaken over the past year.

I am pleased to have had the honour to serve as President of such a fantastic organisation as this. I would like to thank my fellow Council members for their encouragement, support and dedication over my term, and sincerely appreciate the unwavering hard work and commitment shown by the Executive Director and his predecessor and their staff in their execution of the Trust's mission. The various committees whose members volunteer so much time and provide such valuable service to the Trust continue to inspire me to do more, and so I shall, in whatever capacity I feel I can assist.

We have continued a long tradition of being the capable custodian of so many of Bermuda's environmental and historic treasures. The motto "For Everyone, Forever" is a demanding taskmaster, and requires a constant and consistent focus. There are the occasional large renovations, or grand bequests and acquisitions, but the daily small projects to repair, refurbish and just maintain a portfolio as diverse as that in the Trust's care is in itself a daunting task. Forever is a very long time, and I applaud



the Trust for taking the high road and doing what is necessary, and doing it right. There is no quick fix, especially when you are invested in something with a tag line of "Forever".

I would like to personally thank all of those who support the Trust financially, with gifts in kind or with time and expertise. Your gifts are invaluable, no matter the size. The impact that a morning of volunteering makes, or a small gift of money, when multiplied by like-minded individuals, can and does make a big difference. So please do continue to support the ANTS program, or give to the Annual Appeal, or encourage your friends, coworkers and company to support the Trust.

There are many notable events in the body of this report. I encourage you to read on and reflect on what has been done, and also encourage you to journey with us as the Trust goes forward in continuing success with its mission to protect and promote our unique natural and cultural heritage forever.

William White, President



Director's Report



"The only thing that is constant is change." Heraclitus, circa 500BC

There is some irony in beginning a report for an organisation dedicated to conservation with a quotation about change, but the fact that this truism has been around for 2,500 years gives it some legitimacy, and it certainly sums up the Trust's year in 2016.

The Trust saw major changes in its leadership during the year, and it is a testament to its staff, members, volunteers and supporters that these changes took place seamlessly.

First, a huge vote of thanks to Jennifer Gray who stepped down from the position of Executive Director in July, 2016 after eight years of dedicated service. She left a well-managed and professional team running a committed organization focused on the Trust's goals of preserving the island's heritage and environment. She deserves enormous credit given the steep challenges that confronted her almost from the moment she took on the role. And she remains a valuable resource for the Trust, unstintingly giving of her time and knowledge.

Another major change occurred when Tim Marshall decided to step down as President in March, 2016. The Trust was fortunate that William White, who served as President from 2010 to 2015 and had stayed on Council as chairman of the Preservation Committee, stepped back into the role.

The third major change in 2016 was in our highly successful education programme, when our primary corporate sponsor of nine years decided to change its focus and end its funding. Work began to find new financial support for the programme, which has engaged with more than 30,000 students since its inception. These services have continued at the same scale as before, and new sponsors have stepped in, although efforts to complete the funding for 2017 and to put the programme on a sound footing are continuing.

Further on in this report, you will read much more about the accomplishments of the Trust in its dual missions of preserving the environment and Bermuda's heritage, and raising awareness of

these vital functions. None of this would be possible without the dedication of the National Trust's full-time staff. Whether delivering our mission through our museums, maintaining our buildings and open spaces, advocating for the environment and built heritage raising awareness through education, or in the vital support roles of finance, fundraising, marketing and membership and volunteer administration, the 16-strong BNT team rises to the occasion every day, performing the same functions that 21 full-time staff and six part-time staff carried out before the economic downturn.

However, the full-time staff could not do it without the support of hundreds of volunteers who give their time in a multitude of functions. Volunteers have been at the heart of the Trust since its inception, but changing lifestyles means that every non-profit must be more inventive to find ways to recruit and use volunteers in ways that benefit the organisation and engage those who give their time.

Other highlights of 2016 included the completion of the renovations of the main building at Springfield and two of the three apartments, a comprehensive internal review of the Trust carried out with the cooperation of KPMG, a hugely successful Christmas Walkabout in St George's, enhanced by the debut of a ferry service from Hamilton which did much to ease congestion, and important advocacy work on the America's Cup and elsewhere.

2016 was a year of change and accomplishment; 2017, with the America's Cup and more, promises more of the same for the Bermuda National Trust.

Bill Zuill, Director



Labour of Love

For all of us who are involved in the Trust, this is a labour of love. 2016 was a year of many changes and we hope that despite the challenge, the fundamental principles of the Trust were at the heart of everything we did. So what did we do...?

Preservation

In 2016 we continued our assessment of the challenges facing our buildings and created a capital strategy designed to address their needs and conservation operations for the next five years. The Trust's Preservation Committee assessed the condition of all our 51 historic properties to determine where conservation work is required, where improvements would benefit a property's use and/or return to usefulness and where a property is under-utilised and could be reinvigorated to broaden the Trust's support in the community.

It was determined that a minimum of \$2,130,000 will be needed in the next five years for conservation works, capital repairs and improvements to existing buildings.

This includes developing our museums into active exhibits to attract and engage more visitors in such a way that they come back time and time again. Enhancements, better amenities and therefore increased visitor numbers will help to make these precious sites more self-sustaining.

In 2016, we began developing plans for the upgrade of the security, fire protection, electrics and lighting of Verdmont.

Constructed about 1714, Verdmont is one of the earliest surviving houses in the British American territories. It has changed very little over the centuries and today is a museum which houses a priceless collection of Bermudian antiques and artefacts. Although the presence of the prosperous families who lived in this house is most evident, the property also has tales to tell of the generations of enslaved Bermudians who lived and toiled here.

The existing services in the museum are woefully out-of-date and pose a threat to the building. While the house has an absolute minimum of wiring and services, carrying out the work will require planning permission and be logistically difficult as we must take extra care to protect the museum's contents, use sensitive methods

and traditional materials to minimise the impact of the works and interrupt or scale back our operations at the site for about two months.

Similarly, we began developing plans to update Tucker House's electrics, security and fire protection which, like Verdmont, have been kept to an absolute minimum to ensure the building is free of modern adornments. This also provides the opportunity to explore interpreting the western basement as an historic cellar where there are still unfinished floors and the imprint of original shelves and windows. Spacious cellars under living quarters were a common feature in many early buildings in Bermuda.

Among our many projects was the continuing restoration and renovation of Springfield. Because of financial constraints, most of the work onsite is being carried out in-house by our building staff, on top of their responsibilities to care for our other properties, so progress is gradual but we are happy to report that the restoration of the iconic verandah is completed as well as the southern two-storey building.

Samaritans' Cottages benefitted from some much-needed care in 2016 from a new long-lease tenant. The buildings are fine examples of early 18th century cottages in the prevailing architectural style of St George's when the town was rebuilt in stone. The eastern cottage dates back at least to 1704, and possibly to 1676, and the western cottage was built in 1719. The work included new electrics, repair of the plumbing system, removal of out-of-date and defunct services, repair of the exterior and millwork, and new finishes inside and out.

Similarly, a new tenant inherited the long-lease of Cluster Cottage and has carried out some much-needed repairs and restoration of the house. Set back in its own large private garden off St Mary's Road in Warwick, Cluster Cottage is a venerable house with familiar early Bermudian characteristics as well as unique original features. Much of the fabric of the house is early – dating

perhaps from the 17th century - and very precious and worth preserving.

Our property portfolio demands a great deal of preventative maintenance and repair and our building crew of three people currently maintains 29 historic properties. Because of the conclusion of a number of maintenance agreements, long leases, life-interests and the acquisition of two new properties, over the last 10 years, our property department has assumed the care of eight new properties containing 12 buildings. This represents seven new tenancies, four new gardens and 31% additional square footage. While our workload has increased, our resources and staff have remained relatively unchanged, meaning that we are doing a lot more with less and still have increased revenue. Revenue from our buildings has increased 96% since 2005, 75% since the beginning of the economic downturn in 2008.

In 2016 we worked at some of our most iconic buildings - Waterville, Palmetto House, Stewart Hall and Samaritans' Lodge. Our properties have proven to be a most profitable and secure resource. Therefore, investing in our properties, and our buildings, is fiscally prudent while, at the same time directly fulfills our principle aim, the preservation of places of historical significance.

Many of our buildings and properties are used for general operations of the Trust and to carry out our mission. Such uses include an archaeology lab in Reeve Court, museums in Tucker House, the Globe Hotel and Verdmont, an education centre and offices in Waterville, museum stores and garden workshop in Devonshire Marsh as well as a host of structures, gazebos, marsh boardwalks, garden sheds, etc.

In all, our properties serve an array of purposes including but not limited to tourist attractions, educational resources, public amenities, exhibit space, office space, archaeology facilities, storage, tours, places to sell goods, party and event rental, wedding locations, workshops and collection and publication storage as well as rental accommodation.

Conservation

Open Spaces

Enhancing our open spaces is always a top priority and in 2016 started with culling at the Gladys Morrell Nature Reserve, followed by the implementation of a new maintenance contract to help re-establish endemic plants and prevent recurring invasives. The walking paths at Gilbert Nature Reserve were redesigned with Government assistance and there is now a new bus stop with a

seating area on the corner of the reserve for the enjoyment of tourists and locals. Somerset Long Bay's dock and bird hide were repaired and ground work completed for a wild flower meadow during the spring season. We also welcomed new arable and pasture tenants at Jubilee Road, Gilbert Nature Reserve and Tivoli, where we have restored historic arable land to local farmers who will help teach students at Tivoli Nursery School about farming and its importance in Bermuda. The Tivoli Community Garden continues to offer small scale farming opportunities for locals and students alike.

Cemeteries

A new Oration Stand was erected at the Royal Naval Cemetery in Sandys where the gazebo had been damaged during the hurricanes of 2015. An officer from the Commonwealth War Graves Commission and the Trust's Conservation Officer inspected all Bermuda war graves located within churchyards and historic cemeteries. These graves commemorate those who served in the armed forces and are preserved in perpetuity by the Commonwealth War Graves Commission. At Ferry Reach Cemetery a stone-stacked wall was rebuilt with the help of some skilled volunteers and in St George's the Trust teamed up with inmates of the Farm Facility of the Department of Corrections to perform landscape maintenance on the much-neglected Secretary Lane Cemetery.

Advocacy

It was a busy and important year for environmental advocacy. We inspected the site and submitted a letter expressing concern for the 'unnecessary' parking area at the Shelly Bay concession proposal for a new restaurant. The local community and other beach users also objected and this application was refused.

The Trust was included in scoping input for the America's Cup village in and around Cross Island and an Environmental Impact Assessment was reviewed. Of concern were the impact on sea grasses on the outside of expanded Cross Island, where a ferry stop was proposed, and the movement of mega-yachts berthed on the south-west of the island, the effect of the lack of access for local boaters and tour boats, the impact of the village on the Common Tern population in the area and details of the proposed protection for the Acid House. We also recommended that a legacy of the America's Cup should be the reuse and restoration of many of the neglected buildings on Ireland Island including the Parsonage, Skittles Alley, Moresby House and the stabilisation (at least) of the Victualling Yard. As a result, the AC35 Event Village committed



to monitoring the ‘non-ticketed anchor site’ but some concern remained over the protection and infrastructure at non-official viewing locations for the America’s Cup events. However the Trust wanted to show its support for the America’s Cup environmental initiatives that various teams and associated companies had signed on for.

The Trust was included in scoping for the St George’s Marina and the St Regis Hotel. The latter provided several challenges due to the historic significance of the site and we asked for various issues to be covered by the Environmental Impact Assessment. The largest concern was the hotel’s location directly on the beach behind St Catherine’s Beach. However, the St George’s Resort Act 2015 provided permission for the site’s use and the location and consequently the application was then re-submitted with very little change. An objection was submitted in August. The Trust asked for a concerted effort to preserve Bermuda’s natural and built heritage. This includes detailing the protection of St Catherine’s Beach, Coot Pond, Catherine Rocks, and the World Heritage Site, including Fort St Catherine, Fort Albert and Fort Victoria. The Trust also asked for Catherine Rocks off Achilles’ Bay to be protected as a Nature Reserve, but this is yet to be confirmed. Worryingly, the application provided no alternatives for the transport of building materials and equipment to the site other than through the town of St George’s. The town has the highest concentration of buildings of significant historic interest on the island and so it is vital to provide an alternative transportation route, other than through York Street and the town. Despite some of the difficulties encountered in this application, the Trust would like to reiterate that we support the development in this area while wishing to ensure that all aspects are considered, with a view to protecting Bermuda’s natural and historic features.

The Trust was asked for reaction to the news that Hureka House, an historic wooden house on Lighthouse Lane in St David’s, had been delisted. It was irreparably damaged by Hurricane Gonzalo in 2014. Wooden houses were introduced to Bermuda from the West Indies about the turn of the 20th century and adapted well to traditional Bermuda proportions. On the other hand, we were very happy that Princess Royal Union Lodge on Cobbs Hill Road in Warwick and Samaritans’ Lodge, was listed as a Grade 3 building. It now benefits from protection under the Planning Act and is recognised as a building of architectural and historical significance. We understand that the listing was voluntary and we congratulate the owners for their foresight in submitting the building for

consideration.

Objections to several smaller applications that were not environmentally or historically sensitive were submitted and discussed with local groups such as BEST, ECO (Environmental Coalition) and the Wider Caribbean Working Group UK Overseas Territories Conservation Forum. The Trust, as a matter of course works to ensure all planning applications mitigate any potential historical and environmental impact and any proposals of concern are reviewed. We remain ready to support conservation and preservation initiatives across the island and were included in several consultations in 2016 regarding environmental initiatives in Bermuda with respect to land use or zoning specifications.

Education

The Trust’s renowned Education programme completed its ninth year in December. The programme supports Bermuda’s schools with experiential learning opportunities at the Trust’s historic houses and nature reserves. In 2016 2,936 students and 387 adults participated in our programmes, enjoying engaging lessons and guided field trips, three-part-learning experiences, workshops and holiday camps. 2016 also saw the end of a long-standing sponsorship from AXIS Capital Holdings Ltd. We are grateful for their near decade of commitment and now seek new partners to continue this extremely important arm of the Trust.

The Education Team coordinates workshops and adult learning opportunities with other education programmes and organisations year round and in 2016 participated in the Bermuda Union of Teachers’ 33rd Annual Conference by offering Teacher Training Workshops at Paget Marsh and at Verdmont. Forty-seven teachers took part in activities using BNT Teacher Resource Guides for primary and secondary students. The education team attended the Artful Thinking Workshop hosted by Bermuda Educational network (BEN) at the Bermuda Society of Arts centre and welcomed BEN students to our camps during the school holidays.

Camps

The spring camp included interesting and engaging field trips and activities focusing on spring traditions in Bermuda. Campers decorated Easter eggs, built bluebird boxes for their gardens and learned how to make Bermuda kites with master kite maker Eugene O’Connor.

Summer camps included trips to Spittal Pond, Tucker House, Verdmont, the National Museum, Tom Moore’s Jungle, bee keeper



Mr Furbert and Fort St Catherine. Fun activities such as sewing and woodworking, games and baking rounded up the days at Waterville. For the first time, a photography camp was offered to 11-14 year olds who learned how to photograph architecture in St George’s, wildlife and nature at Spittal Pond and how to make a pin-hole camera.

The “Fall Harvest” camp was a big hit, with campers learning how to calculate food miles and the importance of sustainable food and local agriculture. Campers learned cooking, edible gardening and sewing machine skills and carved pumpkins harvested at Wadson’s Farm.

Engaging Senior Students

In conjunction with Masterworks, Master Art Classes for 14-18 year olds, took place weekly and students learned about the National Trust sites, painting and sculpture techniques and enjoyed instruction from local artists in plein air work. At the end of term, an impressive art show was held at Masterworks. This was funded by AXIS Capital Holdings Ltd.

In October, we hosted the Global Cardboard Challenge at Waterville. This was a creative day where children from the Bermuda Homeschool Network shared imaginative ways to repurpose an ordinary box creating costumes, appliances, cities and games.

Adult education

Guided tours of Verdmont were provided for the International Women’s Club in January and a Cultural Tourism group from the Homewood Retirement Centre in Maryland visited Verdmont in June.

Museums and Collections

The annual Chubb exhibit during Heritage Month featured the art of Bessie Gray who was born in 1854 and one of Bermuda’s first female artists. We also held a temporary exhibition at Tucker House displaying a leather-bound copy of a poem by Nathaniel Tucker entitled “The Bermudian”. This copy is unique in that it has extensive annotations including lists of family members mentioned in the poem, adding details of their connections.

The Trust was given an incredible 300 pieces of art by Fay and Geoffrey Elliott in a collection that includes historic Thomas Driver watercolours. New additions to our collection also include some fascinating china from Mrs Agnes Waddicor, a banana doll by Mary Gleeson and a chamber pot.

Our collection continues to be of interest to local as well as international researchers. Permission was granted to Hoffman Media to photograph Tucker House and its contents for their publication about stories of Bermuda. Digital copies of photographs of two mahogany tea tables located at Waterville were shared with Michael Marshall of Kernersville, North Carolina for his paper on the cabinet maker Seth Vaill. Vaill crafted the two tables in 1812 in Bermuda. Digital copies of photographs of the paintings of Col Henry Tucker and Gov Bruere located in Tucker House were sent to Ross Nederfelt of Florida International University for his PhD thesis called “American Revolution’s transformative impact on Bermuda and the Bahamas during the late eighteenth and early nineteenth centuries”. Arthur H Groten is working on a book about Bermuda Postal History to 1877 and had a list of illustrations from our collection sent to him.

General maintenance of the collection continued including sending a glass chandelier arm from Tucker House to the UK to be repaired by Wilkinson Plc. Other pieces of furniture at Verdmont needed attention due to fluctuating humidity.

Archaeology

Dr Brent Fortenberry and his Architectural Field School from Clemson continued their commitment to Bermuda with a unique project that aims to build an interactive 3D model of St George’s. Starting with the Globe Hotel and Tucker House, the team was here to collect historical data about properties and residents and to make laser scans of the modern town. They have started to build historically accurate digital models of St. George’s in 1775 and other years to enable students, scholars and the public to “virtually visit” this important Atlantic seaport.

The research team attended a meeting of the World Heritage Site Management Committee and discussed new ways to implement the content generated by Clemson research into public programming efforts coordinated through the Bermuda National Trust and the World Heritage Centre. The research also engaged in discussions about how future Clemson fieldwork could engage with local Bermuda high school students who have an interest in the island’s cultural heritage and architectural history.

On the ground students surveyed St George’s preservation area and identified aspects of the built environment that conformed to or violated preservation policies and discussed the challenges of enforcing these policies.



Community

Palm Sunday Walk

In March our attention turned to the Palm Sunday Walk. The annual walk aims to take the public to interesting places they would not normally visit and to highlight places of natural beauty or historical interest. This year, the route travelled through Pembroke Parish and the northeast section of Hamilton. Once again, we were blessed with good weather as walkers enjoyed a unique look at the properties and landscapes of Pembroke. The route, starting at Berkeley Institute, took participants through the manicured grounds of Government House. Continuing onto the north shore, the route meandered through the Glebe lands



of Pembroke Parish via the active Pembroke Dump. Walkers were then able to take a short break at Fort Hamilton, before continuing through the north of Hamilton along Union Street and Angle Street. Walkers continued across Bernard Park and through Euclid Avenue, arriving back at Berkeley Institute. The central location and wide range of properties on display ensured a well-attended and enjoyable Palm Sunday Walk. It was sponsored by Endurance, now Somp International

Children's Nature Walk

The Annual Children's Nature Walk held in February provided 244 children and adults an opportunity to discover the 'wonders of nature' at Spittal Pond on a wild and windy day. Volunteers included nine local experts and historians serving as station guides plus other adult group leaders. Students from Bermuda College volunteered and assisted in leading groups of children during the

walk. Children came from Home School groups, Saltus, Mount Saint Agnes Academy, camps, Bermuda High School and with educators from Bermuda Educational Network (BEN). In addition, we had children with parents and grandparents dropping by and joining the pre-booked groups.

The Earth Day Video Competition

150 children submitted videos that celebrated Earth Day. We were grateful to our sponsor Marshall Diel and Myers. To view all the videos please visit www.bnt.bm and go to the Education tab.

Christmas Walkabout

The Trust's annual Christmas Walkabout marks the start of Bermuda's festive season with thousands flocking to St George's to join in the fun. Despite a public transportation strike and the threat of poor weather we still experienced fantastic attendance with visitors enjoying spectacular stage performances, food from local vendors and the chance to visit historic properties decorated for the occasion by our volunteers. This year we launched the Walkabout Ferry shuttle service from Hamilton to St George's with great success. The sold-out service helped to ease traffic on the approach to St George's and offered transportation to those who otherwise might not attend. In celebration of 10 years of event sponsorship by Butterfield, a fireworks display was launched from Ordnance Island.

Cultural Tourism & Trust Talks

The Trust talk series continued with Diana Chudleigh presenting on the gardens of Tucker House and the uses of the plants that we grow. Diana also commented on the dates in which the plants were brought to Bermuda tying them to historical events. We had a great turnout, and are grateful to Tempest for offering the group a 10% discount on their meal afterwards. In December, we had a talk from Dr Brent Fortenberry with his presentation on "St George's Urban Landscape in the British Atlantic World: A Comparative Perspective" at Waterville.

In April during Hospitality Month the Trust offered the Bermuda Hospitality Institute discounted admission to Verdmont, the Globe and Tucker House and a 10% discount at Trustworthy.

In October, the Department of Community and Cultural Affairs held "Ghost Writers" at Verdmont where 70 people of all ages packed the south lawn for a great family-friendly event.

The Trust is always seeking new avenues to showcase our properties and we had the chance in May when BNT properties



were highlighted at the Fairmont Southampton Hotel summit for the Educational Travel Community and seasoned travel planners and operators to overview best attractions in Bermuda for today's edu-travellers.

Visiting groups from Williamsburg, Drayton Hall in Charleston, AAA Northern New England and the Celebrity Cruise ship had guided tours at our museums and we continue to market our properties abroad and locally.

Guided tours of Verdmont were provided for the International Women's Club in January and a Cultural Tourism group from the Homewood Retirement Center in Maryland visited Verdmont in June

Inspiring Support

The Trust's 2016 fundraising events were a huge success thanks in large part to our volunteers and friends who worked tirelessly throughout the year. We thank all our donors for their generosity and a list of donors to the Annual Appeal appears on pages 16-18

The Trust is very grateful for a significant bequest of \$182,083 received in 2016 from the estate of June M Crawford. The Trust is always amazed and thankful to receive such gifts and as recently as 2014 happily accepted Devondale and its 12 acres of open space and arable land bequeathed by Jean Cox Spence. Devondale is now a rented family home and the arable land continues to be farmed as requested by Mrs Spence.

The Trust's 2016 Annual Appeal generated \$265,000, including gifts in kind of more than \$30,000 from professional firms. We are incredibly grateful to all individuals and companies that donate to our Annual Appeal, sponsor programmes and events and supply us with important services and gifts in kind.

February was a busy month at the Trust, marking the beginning of annual special event activities. The Plant and Bake Sale, organised by Delilah Monterrosa and David O'Neill, raised \$10,551 and the Auction and Jumble Sale, chaired by Hugh Davidson, netted \$45,269. The "Palmetto House" dinner in June raised an excellent \$147,240 for the Trust's annual operations. 2016 was the fifth consecutive year that our annual dinner has taken place in a Trust property and we aim to continue this trend. The Trust raffle had great support from our membership but we did struggle selling in the public arena and so we strive to make it much better in 2017.

Once again, a very warm thank you to the more than 100

volunteers who took part in these events. We are very grateful to auctioneers Andrea Casling and Judiann Smith, who generously gave their time and expertise to the auction, and to Hugh Davidson, Lionel Thompson and Al Spearing for the Jumble Sale. Also to Kate Berry and her committee for organising the "Palmetto House" dinner; and to Mana and Michael Newton our gracious tenants in the house.



Attendance at our large community events was exceptional again this year. Events included the Spittal Pond Children's Nature Walk, the Palm Sunday Walk sponsored by Endurance (now Somp International) and the annual Christmas Walkabout in the historic town of St. George's and sponsored by Butterfield. Each year we get feedback that this is the best one ever. Our sincere thanks to the volunteers for making these events possible.

We were sad to see the Trustworthy Gift shop in Hamilton close its doors but can report that a new line of BNT branded items is available at the Globe Hotel in St George's with some items available at Waterville. To increase sales and create a new branded identity, we have abandoned the highly competitive sale of souvenir goods and now offer mainly BNT branded polos, T-Shirts, caps, umbrellas and tote bags locally produced crafts and foods.

We express condolences to the families of members who have recently passed on, and thank them for choosing to donate to the Trust in memory of their loved ones. It goes without saying that we would not be able to accomplish so much without the dedication and support of our members, donors and friends.

Thank you from everyone at the Trust.

Treasurer's Report

Although 2016 was another busy year, we are disappointed to report a negative result in the general fund of \$79,000 for the year ended December 31, 2016 compared with a gain of \$133,000 in 2015. The Trust's leadership continues to focus on reducing costs and increasing fundraising efforts to ensure we preserve our built and natural heritage, reinvest in rental properties and promote awareness through education and advocacy.

Total revenues in the general fund declined by 0.3% to \$1,870,000 from \$1,876,000 in 2015, as cultural and retail revenues fell by 61% (2015: 40%) and donations fell by 10%. Retail continues to prove difficult, although new branded inventory was purchased just before year end and is now available for sale at our Globe Hotel museum in St George's. The decreases were offset by an increase in rental income of 6%, while special events and other income were up marginally. The 10% drop in donations was on top of a 9% drop in 2015 and highlights the challenges most charities in Bermuda face.

On a positive note, our strategy of investing in our rental properties continues to improve rental income which now represents 46% of the Trust's total revenues (2015: 43%). The additional rent was mainly due to Devondale, a property bequeathed to the Trust in 2014 by Jean Cox Spence. It required significant renovation before it was added to our rental portfolio on June 1, 2015. We also continue to receive a small service contract to maintain Government House furnishings.

General Fund expenditures increased by 9% in 2016 from \$1,998,000 in 2015 to \$2,185,000, due to increased activity in preservation and development. Administrative, education and museums costs were down by 2.7% due to staff vacancies and the Trust did not replace positions that were lost through attrition. Additionally KPMG was engaged in July to undertake an efficiency review.

Unfortunately, the Trust ended the year with the understanding that the generous support of AXIS Capital Holdings Limited would not be renewed after nine years. However, other sponsors are now free to support our education programme and already include Argo Group, Arch Re, Hannover Re and the Bank of Bermuda Foundation. The Trust's education programme is widely respected, supports the national curriculum and reached over 2,900 students last year.

Preservation costs amounted to 43% (2015: 38%) of our total expenditures in the General Fund, and represents the cost of upkeep of our nature reserves, farmlands, cemeteries together with maintenance of our gardens and historic buildings including

82 properties and 277 acres of land. Preservation expenses for all funds amounted to \$1 million in 2016 (2015 - \$895,000) and reflected much needed work on several properties. Capital outlays of \$193,000 required for the ongoing renovations at Springfield were capitalised during the year compared with \$281,000 in 2015 for both Springfield and Devondale. The two one-bedroom units at Springfield are now rented while the two-bedroom and the commercial space are also available for rent.

Income from Restricted Funds includes two bequests that were received for built heritage during 2016: \$182,000 from the estate of June M Crawford and \$9,000 from the estate of Stella Leonora Scanlon. Also included is the Architectural Heritage Series which continues to be graciously sponsored by Bacardi International Limited. The most recent publication, *Pembroke*, has been on sale since November.

At year-end, the Trust's total fund balance amounted to \$18.21 million (compared with \$18.08 million in 2015) of which properties held in perpetuity by the Trust represented \$13.1 million (2015 - \$12.9 million).

We have unrestricted capital funds of \$549,000 at year-end and a general fund balance of \$697,000. However, significant funds will continue to be needed in 2017 to finance the growing number of capital projects.

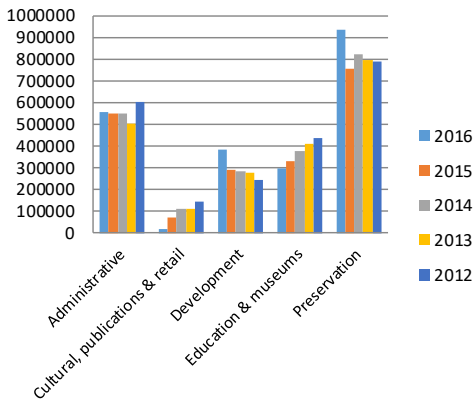
Our immediate challenge is to find additional sponsors to secure the long-term future of our successful Education programme which has enormous outreach in the community and strives to develop Bermuda's future stewards and advocates of our natural and cultural heritage.

The Trust has always worked with limited resources but with the strong support of its donors and members and prudent management we are confident that we will continue to meet our core objectives.

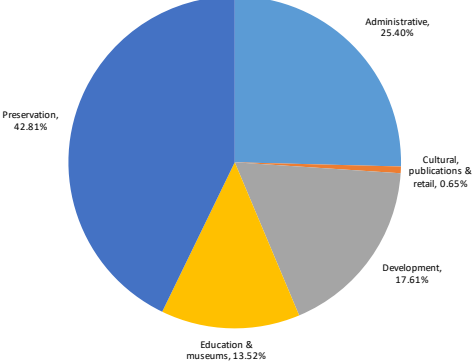
Stephen Kuzyk, Treasurer

Summary Financial Information	2016			2015		
	General Fund	Restricted Funds	Total	General Fund	Restricted Funds	Total
Revenues						
Gifts, bequests & membership	\$435,214	\$447,737	\$882,951	\$482,359	\$638,492	\$1,120,851
Government grants	50,846	-	50,846	49,990	-	49,990
Special events	359,869	-	359,869	357,883	-	357,883
	845,929	447,737	1,293,666	890,232	638,492	1,528,724
Rental income	858,029	-	858,029	804,943	-	804,943
Cultural, publications & retail	29,853	32,780	62,633	76,744	9,592	86,336
Interest	485	69,432	69,917	24	51,215	51,239
Other income	136,498	-	136,498	104,993	-	104,993
Net unrealized gains (losses)	-	31,964	31,964	-	(72,338)	(72,338)
	1,870,794	581,913	2,452,707	1,876,936	626,961	2,503,897
Expenses						
Administrative	555,224	14,612	569,836	545,712	15,724	561,436
Depreciation	-	53,827	53,827	-	43,948	43,948
Cultural, publications & retail	14,218	16,009	30,227	76,353	12,444	88,797
Development	385,013	-	385,013	291,339	-	291,339
Education & museums	295,450	-	295,450	328,479	-	328,479
Preservation	935,815	64,570	1,000,385	756,246	139,189	895,435
Realized (gains) losses on investments	-	(10,522)	(10,522)	-	(49,516)	(49,516)
	2,185,720	138,496	2,324,216	1,998,129	161,789	2,159,918
Net (loss) income before interfund transfers	(314,926)	443,417	128,491	(121,193)	465,172	343,979
Grants for education program	195,750	(195,750)	-	223,696	(223,696)	-
Endowment contribution to operations	39,893	(39,893)	-	30,800	(30,800)	-
Other appropriations	-	-	-	-	-	-
Net (loss) income	\$(79,283)	\$207,774	\$128,491	\$133,303	\$210,676	\$343,979

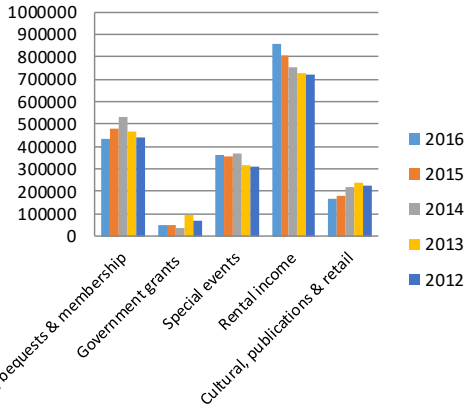
Expenses by category, General Fund, 2012-2016



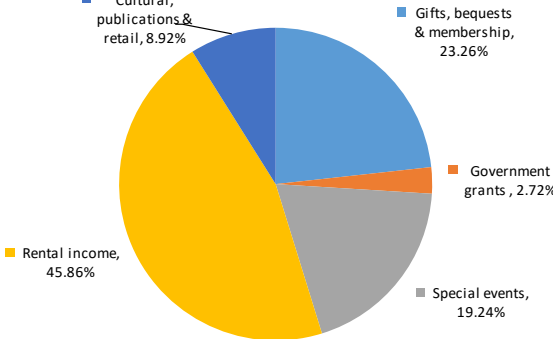
Operating Expenses - 2016



Revenues by Source, General Fund, 2012-2016



Operating Revenues - 2016



Awards 2016

We present these annually to individuals, organisations, groups and schools who have worked for the benefit of Bermuda and its people, to preserve places of beauty or historical interest, buildings, artefacts, lands and animal and plant life, and to promote their appreciation.

School Programmes Certificates

Lyceum Preschool for transforming an uninspiring concrete deck into an exciting outdoor classroom

Somersfield Academy for their water bottle and drinking fountain initiative

Wee Environmentalist Award

Southampton Preschool for the survey ‘T.A.G. – you’re it!’ on recycling

Saltus Grammar School for The Saltus Island conservation management project.

Young Environmentalist Awards

JP Didyk for ‘Clean Habitats’

Kairo Morton and Yassine Cheautuf for creating the APP identifying and recording ghost nets in the ocean

Magnus Henneberger for his work as a youth Ambassador for Plastic Tides

Awareness Award

Ag Show Ltd for organising the return of the Bermuda Agricultural Exhibition

Hidden Gems of Bermuda Ltd. for their eco-tourism company

Bacardi International for providing employee’s bicycles to travel around Hamilton

The Deforest Trimmingham Award

GassProductions for the Ocean Vet Series narrated by Michael Douglas

Environmental Awards

Groundswell for the popular annual Lionfish Tournament

Bermuda Audubon Society and Deloitte for Seymour’s Pond Nature Trail

Bermuda Zoological Society for the Trunk Island restoration project

Natasha Butterfield for cleaning up and maintaining the former Railway building and trail off Camp Hill in Warwick

The Patsy Phillips Bermudiana Award

Gertrude Gierlinger for 30 years of Bluebird rehabilitation

Architecture Award

Germano Botelho – BotelhoWood Architects for the sensitive renovation of Elm Lodge Cottage, Harbour Road, Warwick

Preservation Award

Joy Rothwell and David Fox for the exterior restoration of 13 Water Street, St George’s

Ministry of Public Works, Horsfield Landscape and Design Ltd. for the traditional Bermuda stone wall at the bus stop at the junction of Chapel Road and Middle Road, Paget

BCM McAlpine – carpenters Hans Bruun, Kenneth Burch and Emanuel DeMelo for outstanding carpentry work on Springfield’s verandah

WEDCO for restoring the windows of Building No. 9 Dockyard

The Clipper Award

Richard Lowry for incredible commitment to the island’s built heritage and contributions to the Bermuda National Trust

Staff Long Service Awards

5 yrs + : Vincent Chaves, Donella Perinchief, Duane Symonds, Jackie Robinson

10 yrs + : Randy Denbrook

25 yrs + : Saleem Madyun

Service Awards

Connie Dey for her outstanding voluntary commitment to the Trust

Steve Woodward for managing the Bermuda National Trust audit for 10 years

President’s Award

The Estate of Jean Cox Spence for donating the historic house Devondale and its 10 acres of woodland and farmland to the Bermuda National Trust

Palmetto Award - Diana Chudleigh for enduring commitment and service to the Trust over many years and most recently, the Tucker House guide book and garden redesign

Donations 2016

BEQUESTS

\$150,000+

The Estate of Ms. June Mary Crawford

\$10,000+

Estate of Stella Leonora Scanlon

CORPORATE DONORS

\$150,000+

Axis Capital Holdings Ltd.

\$50,000+

Bank of Bermuda Foundation

\$20,000+

BCM McAlpine

Butterfield Bank

Clendenen/Outerbridge Charitable Trust

Endurance Specialty Insurance Ltd. (now Sompo International)

KPMG

PartnerRe Ltd.

XL Foundation

\$10,000+

The Chubb Foundation

Bacardi International Ltd.

Bermuda Electric Light Company Ltd.

Bermuda Tourism Authority

Camellia Private Trust

Conyers, Dill & Pearman

The Christian Humann Foundation

OBM Ltd.

Peter Cundill Foundation

Trustworthy Gift Shop

\$5,000+

Aspen Bermuda Ltd.

Deloitte

HSBC Bermuda

The Brendalyn & Ernest E. Stempel Foundation

Lawrie International Ltd.

Markel Corporation

Marshall Diel & Myers

Shaw Foundation

XL Catlin

\$1,000+

Aberfeldy Nurseries Ltd.

Argus Group Holdings Ltd.

Berco Ltd.

Bermuda Air Conditioning Ltd.

Bermuda Pest Control

Bermuda Waterworks Ltd.

The BF&M Insurance Group

Butterfield & Vallis

Clarien Bank Ltd.

Commonwealth War Graves Commission Canadian Agency

Elisabeth and Anne Kast Charitable Trust

Enstar Group

Gorham’s Ltd.

Island Press Ltd.

The Kitson Group of Companies

The Lepercq Charitable Foundation

Lindo’s Group of Companies Ltd.

The MarketPlace Ltd.

Mutual Insurance Company, Ltd.

Old Mutual Group Services Ltd.

Orbis Investment Management Ltd.

Pembroke Paint Company

Renaissance Re Holdings Ltd.

Royal Dutch Shell Companies

Transworld Oil Ltd.

Walker Arcade Company Ltd.

Zurich International Bermuda Ltd.

\$500+

Arnold’s Family Market Ltd.

Catcon

International Women’s Club

Jardine Matheson International Services Ltd.

John Barritt & Son Ltd.

Lancashire Insurance

Reality Sound

The Shipowners Insurance and Guaranty Company Ltd.

Two Rock Wine

Undercover Tents

World View Travel

\$100+

Australia Japan Cable

Bermuda Import & Export Company Ltd.

Botelho Wood Architects

Windcrest Management Ltd.

INDIVIDUAL DONORS

\$25,000+

Mr. John R. Charman
Mr. and Mrs. Geoffrey K. Elliott

\$10,000+

Mr. and Mrs. G. Kirkham Kitson
Ms. Robin J. Mayor
Dr. and Mrs. Robert Martin

\$5000+

Mr. Blackie Cardinez
Lady Ground
Mr. & Mrs. Ian Hind
Mrs. C. H. Ford Hutchings
Dr. Timothy R. Lancaster
Mr. Mark W. Smith and Mrs. Mariette Savoie
Lt. Col. and Mrs. William K. White

\$1000+

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Mrs. Amy Shillingford and Mr. Jonathan Evans
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Mr. Robert D. Steinhoff and Ms. Margaret Gazzard
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Mr. and Mrs. Neil F. Stempel
Mr. and Mrs. John R. Talbot
Mrs. Susan B. Titus
Mrs. Aina Wilkinson
Mrs. Helene Winter and Mr. Kevin Winter

\$500+

Mrs. Nicole Allason
Mr. Peter Barrett and Ms. Shari Conley-Barrett
Mr. & Mrs. Kathal Carr
Mr. and Mrs. Ted Cassidy
Mr. and Mrs. H A C Davidson III
Lady Gibbons
Mr. and Mrs. Edmund Gosling
Mr. Kevin Gunther
Mr. and Mrs. Joseph C. H. Johnson
Mr. and Mrs. Robert C Masters
Mr. and Mrs. Michael Morrison
Mr. P. J. Muirhead
Mr. & Mrs. Scott Pearman
Mr. and Mrs. Barry L. Shailer
Mr. Gerald Simons and Ms. Sheilagh Robertson
The Estate of Reginald A. Smith
Mr. and Mrs. Nic Snelling
Mr. and Mrs. Jan Spiering
Dr. The Hon. Clarence R. Terceira & Mrs. Joan Terceira
Mr. and Mrs. Glenn M. Titterton
Mr. Robert J. Winter Jr.

\$100+

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Mr. and Mrs. Horst R. Augustinovic
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Mr. & Mrs. Blake Marshall
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Ms. Claire A. Smith
Mr. and Mrs. Richard D. Spurling
Mr. and Mrs. Ron Stan
Mr. Tim Stewart
Mr. & Mrs. Douglas M. Tufts
Mrs. Cris Valdes-Dapena & Mr. Ian Birch
Mr. and Mrs. Francis J. Vallis
Ms. Sharon Vesey
Mr. & Mrs. Nicholas E. Walker
Mr. & Mrs. Bruce B. Wallace
Mr. Christopher Brown and Mrs. Debra Walsh-Brown
Mr. Ian Watson
Mrs. Madeleine Webster
Mrs. Nea W. Willits
Mr. and Mrs. Richard Winchell
Dr. David B. Wingate
Mr. and Mrs. Peter Douglas Woolf
Mr. and Mrs. Cummings V. Zuill

BUY BACK BERMUDA

Mr. and Mrs. David Cox

In Memory

A number of gifts listed were in memory of:
Mrs. Kathlyn Dyer
Mr. E. Graham Gibbons
Mrs. Elizabeth Hollis
Mrs. Jane Pockock
Mr. Andrew Trimingham
Mr. William Zuill, Sr.

Gifts in kind of time, services, the opening of private homes for special tours, donations to collections, operations, auctions, raffles and special events are too numerous to list in this report despite being equally important to us. We thank all other faithful supporting vendors, members, volunteers and friends for the many ways in which they contribute to the furthering of our mission throughout the year. Our gratitude goes out to everyone who has helped the Trust carry on its important work.

Have we listed your name properly? Please let us know of any corrections or omissions.



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