

THE BERMUDA NATIONAL TRUST

Consolidated Financial Statements

(With Independent Auditor's Report Thereon)

Year Ended December 31, 2021

TO THE MEMBERS OF THE BERMUDA NATIONAL TRUST

These consolidated financial statements of The Bermuda National Trust (the "Trust") are the responsibility of the Trust's Council.

These consolidated financial statements have been prepared by management in accordance with accounting standards for not-for-profit organisations generally accepted in Bermuda and Canada, and necessarily include some amounts that are based on management's best estimates and judgments.

Management has developed and maintains systems of internal accounting controls, policies and procedures in order to provide reasonable assurance as to the reliability of the financial records of the Trust.

The Trust Council has established a Finance Committee. Its members are volunteers drawn from the community. This Committee reviews these consolidated financial statements with management prior to submission to the Trust's Council for approval.

KPMG Audit Limited, Chartered Professional Accountants, are responsible for performing an independent audit of these consolidated financial statements in accordance with International Standards on Auditing and for expressing an opinion on the consolidated financial statements.



Alana Anderson, *President*



Stephen Kuzyk, *Treasurer*



Vincent Chaves, *Director of Finance*



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INDEPENDENT AUDITOR'S REPORT

To the Members of Bermuda National Trust

Qualified opinion

We have audited the consolidated financial statements of Bermuda National Trust (the "Trust"), which comprise the consolidated balance sheet as at December 31, 2021, and the consolidated statements of operations, changes in fund balances and cash flows for the year then ended, and notes, comprising significant accounting policies and other explanatory information.

In our opinion, except for the possible effects of the matter described in *Basis for qualified opinion* section of our report, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Trust as at December 31, 2021, and its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with accounting standards for not-for-profit organizations generally accepted in Bermuda and Canada ("ASNFP")

Basis for qualified opinion

The Trust derives the following revenues from the general public in the form of donations, which are included as \$2,123,430 (2020 - \$507,232) of non-government gifts and grants, \$616 (2020 - \$718) of admissions revenues, \$64,000 (2020 - \$47,200) of membership fees, \$29,251 (2020 - \$22,864) of sales - Trustworthy and publications, \$79,323 (2020 - \$98,467) of other income and \$157,202 (2020 - \$191,616) of revenues from special events which are included in the consolidated statements of operations, changes in fund balances and cash flows, the completeness of which is not susceptible to satisfactory audit verification. We were unable to obtain sufficient appropriate audit evidence over the completeness of these donations. Accordingly, our verification of these revenues was limited to the amounts recorded by the Trust. Therefore, we were not able to determine whether any adjustments might be necessary to revenues and the excess (deficiency) of revenues over expenses reported in the consolidated statements of operations and changes in fund balances and cash flows for the year ended December 31, 2021 and 2020, and cash and cash equivalents and fund balances reported in the consolidated balance sheet as at December 31, 2021 and 2020.

We conducted our audit in accordance with International Standards on Auditing (ISA). Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the consolidated financial statements* section of our report. We are independent of the Trust in accordance with International Ethics Standards Board for Accountants International Code of Ethics for Professional Accountants (including International Independence Standards) (IESBA Code) together with the ethical requirements that are relevant to our audit of the consolidated financial statements in Bermuda and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

Responsibilities of management and those charged with governance for the consolidated financial statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with ASNFP, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.



In preparing the consolidated financial statements, management is responsible for assessing the Trust's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Trust or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Trust's financial reporting process.

Auditor's responsibilities for the audit of the consolidated financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISA will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with ISA, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Trust's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Trust's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Trust to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

KPMG Audit Limited

Chartered Professional Accountants
Hamilton, Bermuda
June 27, 2022

THE BERMUDA NATIONAL TRUST

Consolidated Balance Sheet

December 31, 2021

(Expressed in Bermuda Dollars)

	2021					2020				
	General	Capital	Property	Endowment	Total	General	Capital	Property	Endowment	Total
Assets										
Current assets										
Cash and cash equivalents (Notes 3, 5, 12 and 13)	\$ 419,134	\$ 1,641,682	\$ –	\$ 1,120,077	\$ 3,180,893	\$ 742,676	\$ 731,053	\$ –	\$ 749,192	\$ 2,222,921
Accounts receivable (Note 13)	10,333	–	–	–	10,333	43,016	–	–	–	43,016
Prepaid expenses	4,208	–	–	–	4,208	–	–	–	–	–
Accrued interest and dividends	–	–	–	17	17	–	–	–	17	17
Inventory	6,211	67,146	–	–	73,357	7,879	71,150	–	–	79,029
Deposit on property purchase (Notes 12 and 16)	–	–	111,250	–	111,250	–	–	–	–	–
Due from (to) other funds	<u>517,866</u>	<u>(362,528)</u>	<u>484</u>	<u>(155,822)</u>	<u>–</u>	<u>275,997</u>	<u>(114,341)</u>	<u>484</u>	<u>(162,140)</u>	<u>–</u>
Total current assets	957,752	1,346,300	111,734	964,272	3,380,058	1,069,568	687,862	484	587,069	2,344,983
Non-current assets										
Investments in marketable securities and time deposits (Notes 4 and 5)	–	1,065,851	–	2,486,986	3,552,837	–	967,269	–	2,246,847	3,214,116
Investment in FIDNAT (Note 6)	–	–	7,098	–	7,098	–	–	7,098	–	7,098
Capital assets (Note 7)	–	–	32,442	–	32,442	–	–	71,682	–	71,682
Properties and collections (Notes 8 and 12)	<u>–</u>	<u>–</u>	<u>13,275,028</u>	<u>–</u>	<u>13,275,028</u>	<u>–</u>	<u>–</u>	<u>13,275,028</u>	<u>–</u>	<u>13,275,028</u>
Total assets	<u>\$ 957,752</u>	<u>\$ 2,412,151</u>	<u>\$13,426,302</u>	<u>\$ 3,451,258</u>	<u>\$ 20,247,463</u>	<u>\$ 1,069,568</u>	<u>\$ 1,655,131</u>	<u>\$ 13,354,292</u>	<u>\$ 2,833,916</u>	<u>\$ 18,912,907</u>

The accompanying notes are an integral part of these consolidated financial statements

THE BERMUDA NATIONAL TRUST

Consolidated Balance Sheet (continued)

December 31, 2021

(Expressed in Bermuda Dollars)

	2021					2020				
	General	Capital	Property	Endowment	Total	General	Capital	Property	Endowment	Total
Liabilities and fund balances										
Current liabilities										
Accounts payable (Note 15)	\$ 120,159	\$ 1,483	\$ -	\$ -	\$ 121,642	\$ 83,518	\$ 17,005	\$ -	\$ -	\$ 100,523
Deferred rental income	12,000	-	-	-	12,000	12,000	-	-	-	12,000
Deferred gifts and grants (Note 5)	114,912	-	-	-	114,912	121,857	-	-	-	121,857
Deposits	87,403	-	-	-	87,403	91,678	-	-	-	91,678
Total current liabilities	334,474	1,483	-	-	335,957	309,053	17,005	-	-	326,058
Non-current liabilities										
Deferred rental income	90,000	-	-	-	90,000	102,000	-	-	-	102,000
Total liabilities	424,474	1,483	-	-	425,957	411,053	17,005	-	-	428,058
Fund balances										
Invested in capital assets, properties and collections	-	-	13,426,302	-	13,426,302	-	-	13,354,292	-	13,354,292
Externally restricted (Note 10)	-	1,966,206	-	1,316,309	3,282,515	-	1,169,670	-	816,309	1,985,979
Internally restricted (Note 10)	-	444,462	-	2,134,949	2,579,411	-	468,456	-	2,017,607	2,486,063
Unrestricted	533,278	-	-	-	533,278	658,515	-	-	-	658,515
Total fund balances	533,278	2,410,668	13,426,302	3,451,258	19,821,506	658,515	1,638,126	13,354,292	2,833,916	18,484,849
Total liabilities and fund balances	\$ 957,752	\$ 2,412,151	\$13,426,302	\$ 3,451,258	\$20,247,463	\$ 1,069,568	\$ 1,655,131	\$ 13,354,292	\$ 2,833,916	\$ 18,912,907

The accompanying notes are an integral part of these consolidated financial statements

Approved by Trust Council



Stephen Kuzyk, Treasurer



Vincent Chaves, Director of Finance

THE BERMUDA NATIONAL TRUST

Consolidated Statement of Operations

Year Ended December 31, 2021
(Expressed in Bermuda Dollars)

	2021					2020				
	General	Capital	Property	Endowment	Total	General	Capital	Property	Endowment	Total
Revenues										
Rental income	\$ 937,116	\$ –	\$ –	\$ –	\$ 937,116	\$ 872,771	\$ –	\$ –	\$ –	\$ 872,771
Gifts and grants										
Non-government (Note 12)	505,078	1,118,352	–	500,000	2,123,430	417,282	89,950	–	–	507,232
Bermuda government	29,152	–	–	–	29,152	6,887	–	–	–	6,887
Special events	157,202	–	–	–	157,202	191,616	–	–	–	191,616
Other income	79,323	–	–	–	79,323	65,678	32,789	–	–	98,467
Membership fees	64,000	–	–	–	64,000	47,200	–	–	–	47,200
Interest and dividend income (Note 12)	–	15,772	–	36,880	52,652	814	14,184	–	30,610	45,608
Sales – Trustworthy and publications	25,879	3,372	–	–	29,251	12,513	10,351	–	–	22,864
Admissions	616	–	–	–	616	718	–	–	–	718
Net realised gains on sale of marketable securities	–	50,834	–	118,614	169,448	–	11,213	–	26,164	37,377
Change in fair value of marketable securities (Note 4)	–	(2,662)	–	(6,214)	(8,876)	–	45,101	–	111,560	156,661
Total revenues	1,798,366	1,185,668	–	649,280	3,633,314	1,615,479	203,588	–	168,334	1,987,401
Expenses										
Preservation (Note 12)	924,510	273,180	–	–	1,197,690	766,028	194,234	–	–	960,262
Administrative (Notes 11 and 12)	531,154	31,465	–	–	562,619	493,337	8,000	–	–	501,337
Development	242,676	–	–	–	242,676	200,357	–	–	–	200,357
Education and museums	244,369	225	–	–	244,594	203,324	–	–	–	203,324
Depreciation (Note 7)	–	–	15,975	–	15,975	–	–	18,562	–	18,562
Net realised loss on sale of capital assets	–	–	16,265	–	16,265	–	–	–	–	–
Trustworthy and publications	12,832	4,006	–	–	16,838	1,098	17,093	–	–	18,191
Total expenses	1,955,541	308,876	32,240	–	2,296,657	1,664,144	219,327	18,562	–	1,902,033
Excess (deficiency) of revenues over expenses	\$ (157,175)	\$ 876,792	\$ (32,240)	\$ 649,280	\$ 1,336,657	\$ (48,665)	\$ (15,739)	\$ (18,562)	\$ 168,334	\$ 85,368

The accompanying notes are an integral part of these consolidated financial statements

THE BERMUDA NATIONAL TRUST

Consolidated Statement of Changes in Fund Balances

Year Ended December 31, 2021
(Expressed in Bermuda Dollars)

	2021					2020				
	<u>General</u>	<u>Capital</u>	<u>Property</u>	<u>Endowment</u>	<u>Total</u>	<u>General</u>	<u>Capital</u>	<u>Property</u>	<u>Endowment</u>	<u>Total</u>
Fund balances, beginning of year	\$ 658,515	\$ 1,638,126	\$13,354,292	\$ 2,833,916	\$18,484,849	\$ 684,705	\$ 1,667,865	\$ 13,358,854	\$ 2,688,057	\$ 18,399,481
Excess (deficiency) of revenues over expenses	(157,175)	876,792	(32,240)	649,280	1,336,657	(48,665)	(15,739)	(18,562)	168,334	85,368
Interfund transfers (Note 9)	<u>31,938</u>	<u>(104,250)</u>	<u>104,250</u>	<u>(31,938)</u>	<u>—</u>	<u>22,475</u>	<u>(14,000)</u>	<u>14,000</u>	<u>(22,475)</u>	<u>—</u>
Fund balances, end of year	<u>\$ 533,278</u>	<u>\$ 2,410,668</u>	<u>\$13,426,302</u>	<u>\$ 3,451,258</u>	<u>\$19,821,506</u>	<u>\$ 658,515</u>	<u>\$ 1,638,126</u>	<u>\$ 13,354,292</u>	<u>\$ 2,833,916</u>	<u>\$ 18,484,849</u>

The accompanying notes are an integral part of these consolidated financial statements

THE BERMUDA NATIONAL TRUST

Consolidated Statement of Cash Flows

Year Ended December 31, 2021
(Expressed in Bermuda Dollars)

	Operating activities		Financing and investing activities					Total	
	2021	2020	2021				2020	2021	2020
	General	General	Capital	Property	Endowment	Total	Total		
Sources of cash									
Admissions and membership fees \$	64,616	\$ 47,918	\$ –	\$ –	\$ –	\$ –	\$ –	\$ 64,616	\$ 47,918
Gifts and grants	527,285	440,519	1,118,352	–	500,000	1,618,352	89,950	2,145,637	530,469
Interest and dividends		814	15,772	–	36,880	52,652	47,224	52,652	48,038
Sale of marketable securities and interfund settlement	–	–	340,161	–	800,923	1,141,084	1,089,173	1,141,084	1,089,173
Sale of capital assets	–	–	–	21,000	–	21,000	–	21,000	–
Rent	953,524	993,253	–	–	–	–	–	953,524	993,253
Sales - Trustworthy and publications	25,879	12,513	3,372	–	–	3,372	10,351	29,251	22,864
Special events, tours and other	236,525	257,294	–	–	–	–	32,789	236,525	290,083
Uses of cash									
Acquisition of capital assets	–	–	–	(14,000)	–	(14,000)	(14,000)	(14,000)	(14,000)
Deposit on property	–	–	–	(111,250)	–	(111,250)	–	(111,250)	–
Administrative	(495,049)	(505,297)	(23,494)	–	–	(23,494)	(28)	(518,543)	(505,325)
Development	(242,676)	(200,357)	–	–	–	–	–	(242,676)	(200,357)
Education and museums	(244,368)	(203,324)	(225)	–	–	(225)	–	(244,593)	(203,324)
Purchase of marketable securities and interfund settlement	–	–	(390,572)	–	(928,663)	(1,319,235)	(1,029,076)	(1,319,235)	(1,029,076)
Preservation	(928,718)	(766,028)	(296,138)	–	–	(296,138)	(194,234)	(1,224,856)	(960,262)
Trustworthy and publications	(11,164)	(757)	–	–	–	–	(11,693)	(11,164)	(12,450)
Net (decrease) increase in cash and cash equivalents	(114,146)	76,548	767,228	(104,250)	409,140	1,072,118	20,456	957,972	97,004
Cash and cash equivalents, beginning of year	742,676	537,962	731,053	–	749,192	1,480,245	1,587,955	2,222,921	2,125,917
Interfund cash transfers	(209,396)	128,166	143,401	104,250	(38,255)	209,396	(128,166)	–	–
Cash and cash equivalents, end of year	\$ 419,134	\$ 742,676	\$ 1,641,682	\$ –	\$ 1,120,077	\$ 2,761,759	\$ 1,480,245	\$ 3,180,893	\$ 2,222,921

The accompanying notes are an integral part of these consolidated financial statement

THE BERMUDA NATIONAL TRUST

Notes to Consolidated Financial Statements

December 31, 2021

1. Incorporation and organisation

The Bermuda National Trust (the "Trust") was established by the Bermuda National Trust Act, 1969 (as amended by the Bermuda National Trust Amendment Acts, 1970, 1982, 1984, 1989 and 2021 (Note 16)).

The principal objectives of the Trust are to promote, for the benefit of Bermuda, the permanent preservation of buildings of beauty, historical interest or public interest and their surroundings, as well as lands with regard to their natural features and animal and plant life, furniture, pictures, documents and chattels of any description having national, historical or artistic interest, to maintain and manage lands acquired by the Trust as open spaces and buildings acquired for public use, and to promote the enjoyment of these properties by the public.

2. Summary of significant accounting policies

These consolidated financial statements have been prepared in accordance with Accounting Standards for Not-for-Profit Organisations ("ASNFP") contained in Part III of the Chartered Professional Accountants of Canada Handbook - Accounting and include the following significant accounting policies:

(a) Basis of consolidation

These consolidated financial statements include the accounts of the Trust and its wholly-owned subsidiary, the Bermuda National Trust Endowment Company Limited (the "Endowment Company"). All intercompany accounts and transactions have been eliminated upon consolidation.

Interests in jointly controlled assets and related fund-raising projects are accounted for using the proportionate consolidation method. This results in the Trust recognising in its consolidated balance sheet its share of jointly controlled assets as well as its share of liabilities incurred jointly with other venturers, and in its consolidated statement of operations its proportionate share of any related revenues earned and expenses incurred (Note 12).

(b) Fund accounting

The Trust maintains its consolidated financial statements in accordance with the restricted fund method of accounting. Resources are classified for accounting and reporting purposes into funds according to the activity or objective specified.

The General Fund accounts for the Trust's operating activities.

The Capital Fund accounts for the Trust's capital related fund-raising activities.

The Property Fund accounts for the Trust's collections and capital assets.

The Endowment Fund accounts for gifts which are permanently restricted as to principal. Income on endowments may be used for maintenance of specified properties, nature reserves, or in support of general operations.

THE BERMUDA NATIONAL TRUST

Notes to Consolidated Financial Statements

December 31, 2021

2. Summary of significant accounting policies (continued)

(c) Revenue recognition

Restricted contributions related to general operations are recognised as revenue of the General Fund in the period received or receivable, or if made for future periods' operating expenses, are deferred and included in revenue in the periods when applicable expenses are incurred. All other restricted contributions are recognised as revenue of the appropriate restricted fund in the year received or receivable, if the amount to be received can be reasonably estimated and collection is reasonably assured.

Unrestricted contributions are recognised as revenue of the General Fund in the year received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Contributions for endowment are recognised as revenue in the Endowment Fund.

Investment income is recognised as revenue of the appropriate fund when earned.

Net realised gains and losses on the sale of investments and changes in fair value of investments are recorded in the Capital and Endowment Funds in the consolidated statement of operations.

Rental income is recognised as revenue of the General Fund on a straight-line basis over the period of the lease.

(d) Inventory

Inventory is carried at the lower of cost and net realisable value. Cost is determined on a weighted average cost basis. Provision is made where necessary for slow-moving or obsolete inventory.

(e) Investment in FIDNAT

The investment in the FIDNAT partnership is stated at cost.

(f) Capital assets

Purchased capital assets are recorded at cost less accumulated depreciation. Contributed capital assets are recorded at fair value at the date of contribution. Capital assets are separated into their significant component parts when practicable and when estimates can be made of the lives of the separate components. Depreciation is provided on a straight-line basis over the assets' estimated useful lives as follows:

Computer equipment and software	3 years
Office equipment	5 years
Vehicles and other equipment	7 years
Park improvements	20 years

Capital assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. When a capital asset no longer has any long-term service potential to the Trust, the excess of its net carrying value over any residual value is recognised as an impairment expense in the consolidated statement of operations.

THE BERMUDA NATIONAL TRUST

Notes to Consolidated Financial Statements

December 31, 2021

2. Summary of significant accounting policies (continued)

(g) *Properties and collections*

The Trust's properties and collections represent purchased historic buildings and surrounding land, nature reserves, museum artifacts, and works of art and are recorded at cost. Donated properties and collections are recognised when legal title passes to the Trust and are recorded at management's estimate of fair market value using independent appraisals where available. Proceeds from the sale of properties and collections are restricted to the purchase, restoration and maintenance of properties and collections, respectively. Properties and collections are not amortised.

(h) *Cash and cash equivalents*

For purposes of the consolidated statement of cash flows, the Trust considers all money market instruments and short-term deposits with an original maturity of ninety days or less as equivalent to cash.

(i) *Donated services*

Donated services, other than volunteer services, are included in the consolidated financial statements at fair value on the date of the donation. Professional fees donated with a fair value of \$20,000 (2020 - \$34,200) have been recorded in non-government gifts and grants in the consolidated statement of operations. The Trust is dependent on the efforts of its volunteers for the continuing operations of the Trust. Because of the difficulty in establishing the fair value of volunteer services, they are not recorded in these consolidated financial statements.

(j) *Financial instruments*

Financial instruments consist of cash and cash equivalents, investment in marketable securities, accounts receivable and accounts payable.

Marketable securities quoted in an active market are carried at fair value, with the related net change in fair value included in the consolidated statement of operations. The fair value of the marketable securities is based on quoted market values. Transaction costs are recognised in the consolidated statement of operations in the period incurred.

Purchases and sales of marketable securities are accounted for at the transaction date.

Accounts receivable are measured at amortised cost using the effective interest method, less any adjustment for impairment.

Accounts payable are measured at amortised cost using the effective interest method.

Financial assets are tested for impairment when there are indicators of impairment. The amount of the write-down is recognised in the consolidated statement of operations. Any previously recognised impairment loss may be reversed to the extent of the improvement, directly or by adjusting the allowance account, provided it is no greater than the amount that would have been reported at the date of the reversal had the impairment not been recognised previously. The amount of the reversal is recognised in the consolidated statement of operations.

THE BERMUDA NATIONAL TRUST

Notes to Consolidated Financial Statements

December 31, 2021

3. Cash and cash equivalents

Cash and cash equivalents in the General Fund include money market funds in the amount of \$149,416 (2020 - \$nil). Interest earned on cash and cash equivalents during the year was at an average effective interest rate of 0.26% (2020 - 0.43%).

4. Investments in marketable securities and time deposits

Investments in marketable securities and time deposits are as follows:

	2021								
	Capital			Endowment			Total		
	Net unrealised Cost	gain	Fair value	Net unrealised Cost	(loss) gain	Fair value	Net unrealised Cost	gain	Fair value
Bermuda equities	\$ 46,041	\$ 77,964	\$ 124,005	\$ -	\$ -	\$ -	\$ 46,041	\$ 77,964	\$ 124,005
Debt securities	897,311	44,535	941,846	1,183,339	(27,104)	1,156,235	2,080,650	17,431	2,098,081
Mutual funds	-	-	-	1,011,495	319,256	1,330,751	1,011,495	319,256	1,330,751
	<u>\$ 943,352</u>	<u>\$ 122,499</u>	<u>\$ 1,065,851</u>	<u>\$ 2,194,834</u>	<u>\$ 292,152</u>	<u>\$ 2,486,986</u>	<u>\$ 3,138,186</u>	<u>\$ 414,651</u>	<u>\$ 3,552,837</u>
	2020								
	Capital			Endowment			Total		
	Net unrealised Cost	gain	Fair value	Net unrealised Cost	(loss) gain	Fair value	Net unrealised Cost	gain	Fair value
Bermuda equities	\$ 46,041	\$ 59,785	\$ 105,826	\$ -	\$ -	\$ -	\$ 46,041	\$ 59,785	\$ 105,826
Debt securities	796,067	65,376	861,443	1,022,293	(11,938)	1,010,355	1,818,360	53,438	1,871,798
Mutual funds	-	-	-	926,188	310,304	1,236,492	926,188	310,304	1,236,492
	<u>\$ 842,108</u>	<u>\$ 125,161</u>	<u>\$ 967,269</u>	<u>\$ 1,948,481</u>	<u>\$ 298,366</u>	<u>\$ 2,246,847</u>	<u>\$ 2,790,589</u>	<u>\$ 423,527</u>	<u>\$ 3,214,116</u>

The fair value of other investments is based on year-end quoted market values. Interest earned on time deposits during the year was at an average effective interest rate of 0.05% (2020 - 1.72%).

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5. Restricted amounts

General Fund cash and cash equivalents of \$114,912 (2020 - \$121,857) relate to gifts and grants received to fund certain of the Trust's activities in future years such as archaeological and environmental projects, maintenance of government cemeteries, and restoration of government house furnishings. The Trust has recorded a liability for deferred gifts and grants of an equivalent amount.

Capital Fund cash and cash equivalents of \$1,641,682 (2020 - \$731,053) and investments in marketable securities of \$1,065,851 (2020 - \$967,269) are restricted for restoration of specific properties, the acquisition and restoration of museum collections, and the acquisition of open space (Note 10).

Endowment Fund cash and cash equivalents of \$1,120,077 (2020 - \$749,192) and investments in marketable securities of \$2,486,986 (2020 - \$2,246,847) are restricted for the purposes set out in Note 10.

6. Investment in FIDNAT

The Bermuda National Trust Endowment Company Limited is a corporate general partner in the Fidelity National Trust Partnership ("FIDNAT") with a capital contribution equal to 0.5% of initial partnership capital. Per the partnership agreement, the Trust's maximum capital contributions cannot exceed \$7,578. FIDNAT owns a property which is leased to the Bermuda Underwater Exploration Institute, for a nominal amount until the year 2051, at which time the assets will revert to FIDNAT.

Profits and losses are allocated to the Bermuda National Trust Endowment Company Limited in proportion to its capital contribution until FIDNAT has received a return of capital and a reasonable return thereon, at which time the Bermuda National Trust Endowment Company Limited will be allocated 59.5% of profits and losses. During 2021 the Endowment Company's share of FIDNAT'S income was \$nil (2020 - \$nil) and the cost of its investment in FIDNAT as at December 31, 2021 was \$7,098 (2020 - \$7,098).

7. Capital assets

	2021		2020	
	Cost	Accumulated depreciation	Net book value	Net book value
Park improvements	\$ 354,665	\$ 354,665	\$ -	\$ -
Computer equipment and software	259,432	259,432	-	-
Office equipment	126,002	126,002	-	-
Vehicles and other equipment	<u>205,547</u>	<u>173,105</u>	<u>32,442</u>	<u>71,682</u>
	<u>\$ 945,646</u>	<u>\$ 913,204</u>	<u>\$ 32,442</u>	<u>\$ 71,682</u>

The cost and accumulated depreciation of capital assets at December 31, 2020 were \$1,025,731 and \$954,049 respectively.

Capital assets with a cost of \$94,085 and accumulated depreciation of \$56,820 were disposed in the year ended December 31, 2021.

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8. Property and collections

	<u>2021</u>	<u>2020</u>
Museum collections	\$ 90,528	\$ 90,528
Buildings and land	6,360,534	6,360,534
Nature reserves	<u>6,823,966</u>	<u>6,823,966</u>
	<u>\$ 13,275,028</u>	<u>\$ 13,275,028</u>

9. Interfund transfers

Interfund transfers to (from) the following funds occurred during the year:

	<u>2021</u>			
	<u>General</u>	<u>Capital</u>	<u>Property</u>	<u>Endowment</u>
Appropriation for 50% installment on Buy Back Bermuda land (Notes 12 and 16)	\$ -	\$ (111,250)	\$ 111,250	\$ -
Appropriation from Dennis Sherwin Environment Fund for expenses	7,200	-	-	(7,200)
Appropriation from Endowment Fund for operations	24,738	-	-	(24,738)
Appropriation for capital assets	<u>-</u>	<u>7,000</u>	<u>(7,000)</u>	<u>-</u>
	<u>\$ 31,938</u>	<u>\$ (104,250)</u>	<u>\$ 104,250</u>	<u>\$ (31,938)</u>
	<u>2020</u>			
	<u>General</u>	<u>Capital</u>	<u>Property</u>	<u>Endowment</u>
Appropriation from Dennis Sherwin Environment Fund for expenses	\$ 7,200	\$ -	\$ -	\$ (7,200)
Appropriation from Endowment Fund for operations	15,275	-	-	(15,275)
Appropriation for capital assets	<u>-</u>	<u>(14,000)</u>	<u>14,000</u>	<u>-</u>
	<u>\$ 22,475</u>	<u>\$ (14,000)</u>	<u>\$ 14,000</u>	<u>\$ (22,475)</u>

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10. Restricted fund balances

(a) Externally imposed restrictions on fund balances consist of the following:

	2021		2020	
	Capital	Endowment	Capital	Endowment
Open spaces				
Buy Back Bermuda Fund (Note 12)	\$ 1,219,975	\$ –	\$ 340,623	\$ –
Dennis Sherwin Environmental Fund	–	161,560	–	161,560
Nature Reserves Fund	552,933	–	530,155	–
Collections	87,310	–	87,310	–
Built Heritage	105,988	134,884	211,582	134,884
Unspecified	–	1,019,865	–	519,865
	<u>\$ 1,966,206</u>	<u>\$ 1,316,309</u>	<u>\$ 1,169,670</u>	<u>\$ 816,309</u>

During the year an anonymous gift of \$500,000 was contributed to the Endowment Fund to assist with ongoing operations in perpetuity.

(b) Internal restrictions on fund balances imposed by the Trust consist of the following:

	2021		2020	
	Capital	Endowment	Capital	Endowment
Publications	\$ 272,205	\$ –	\$ 262,888	\$ –
Built Heritage	61,352	108,277	65,775	108,277
Mary G. Williams Endowment Fund	–	1,149,091	–	1,149,091
Unspecified	110,905	877,581	139,793	760,240
	<u>\$ 444,462</u>	<u>\$ 2,134,949</u>	<u>\$ 468,456</u>	<u>\$ 2,017,608</u>

11. Pension plan

The Trust operates a defined contribution pension plan whereby the Trust contributes 5% of each employee's gross salary. The pension expense for the year ended December 31, 2021 was \$43,291 (2020 - \$37,366) and is included in administrative expenses in the consolidated statement of operations. Contributions payable to the pension plan at December 31, 2021 were \$nil (2020 - \$nil).

12. Buy Back Bermuda Campaign

In 2004, the Trust and Bermuda Audubon Society entered a joint venture initiative, the Buy Back Bermuda Campaign, to acquire and preserve public open space for the benefit of future generations. The Trust has recorded 50% of all balances and transactions relating to this campaign in its consolidated financial statements. As at December 31, 2021, included within the consolidated financial statements are the following amounts:

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12. Buy Back Bermuda Campaign (continued)

	<u>2021</u>	<u>2020</u>
Cash and cash equivalents	\$ 1,220,830	\$ 347,833
Deposit on property purchase (Note 16)	111,250	–
Property and collections (Note 8)	2,386,136	2,386,136
Gifts and grants (non-government)	1,031,594	2,000
Interest income	33	26
Preservation expenses	33,216	99,077
Administrative expenses	7,809	6,416

During the year an anonymous donation of \$1,000,000, representing the Trust's 50% share, was made to Buy Back Bermuda to assist with the purchase of the Alton Hill property (Note 16).

13. Financial instruments

The Trust is exposed to the following financial risks arising from its financial assets and liabilities:

Market price risk

Market price risk is the risk that future changes in market prices may render financial instruments less valuable or increase the liability associated with such instruments. Exposure to market price risk is determined by a number of factors, including the size, duration, composition and diversification of positions held, the absolute and relative levels of interest rates and foreign exchange rates, as well as market volatility and liquidity.

Exposure to market price risk associated with investments in marketable securities is equal to the carrying value of the instruments as recorded in the consolidated balance sheet.

The Trust is exposed to the investment activities of the underlying investment portfolios which may not be transparent to investors and could be affected by the actions of other investors. The Trust's exposure to market price risk in respect of investments is limited to the on-balance sheet carrying value of the investments. Management engages in initial and on-going assessments of all sources of risk presented to the portfolio.

Currency risk

Currency risk arises from changes in the prevailing foreign currency rates. Assets and liabilities are predominantly held in the functional currency of the Trust, which is the Bermuda dollar. The Trust is not exposed to significant foreign currency risk.

Credit risk

Credit risk is the risk that a customer or counterparty to a financial instrument fails to meet its contractual obligations to the Trust, and arises principally from cash and cash equivalents and accounts receivable.

The Trust deposits the majority of its cash surpluses with two Bermuda-based banks, HSBC Bank Bermuda Limited which has an A- credit rating and Bank of N.T. Butterfield and Son Ltd., which has a BBB+ credit rating according to S&P.

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Notes to Consolidated Financial Statements

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13. Financial instruments (continued)

Accounts receivable

The Trust's exposure to credit risk is influenced mainly by the individual characteristics of each customer. The Trust's receivables are with multiple Bermuda based customers and are subject to normal industry credit risks.

The maximum exposure to credit risk for receivables at the reporting date is represented by the carrying value on the consolidated balance sheet.

At December 31, 2021, 72% of receivables were current and 28% of the receivables were 31 to 90 days past due. The receivables past due for more than 30 days are considered collectible for services rendered and as such no provision for impairment has been established (2020 - \$nil).

Interest rate risk

Interest rate risk arises from changes in the prevailing levels of market interest rates. The Trust is exposed to interest rate risk on its cash and cash equivalents which earn interest at variable market rates.

Liquidity risk

Liquidity risk is the risk the Trust will encounter difficulties meeting its financial obligations as they become due. Management does not believe that the Trust is exposed to significant liquidity risk.

14. Capital management

The Trust defines capital, for its own purpose, as cumulative fund balances. During the fiscal year 2021, the Trust's objective when managing capital, which was unchanged from the prior year, was to hold sufficient funds to enable it to withstand negative unexpected financial events and continue as a going concern. The Trust seeks to achieve this objective by minimising its exposure to financial leverage and variable financial obligations and by holding cash and term deposits to maintain liquidity to enable it to meet its obligations as they become due. As at December 31, 2021, the Trust's consolidated total fund balances amounted to \$19,821,506 (2020 - \$18,484,849). A significant portion of the fund balance is subject to both internally and externally imposed restrictions (Note 10).

15. Government remittances payable

Included in accounts payable are government remittances payable of \$15,404 (2020 - \$14,625).

16. Subsequent events

Subsequent to year end, Buy Back Bermuda completed the purchase of the Alton Hill property in Southampton Parish for \$2,225,000. Alton Hill is 10 pristine acres of open space including woodland, arable land, and coastline with one of the largest nesting colonies of Longtails in Bermuda. The Trust paid a deposit of \$111,250, representing its 50% share, prior to year-end.

The Bermuda National Trust Amendment Act 2021 received the Governor's assent on December 14, 2021, and will take effect as of the date of the next Annual General Meeting.