

BERMUDA NATIONAL TRUST
ANNUAL
REPORT



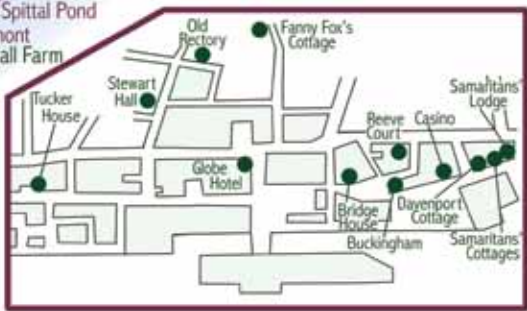
January - December 2011



To protect and promote Bermuda's unique natural and cultural heritage forever.

The Trust's historic buildings are some of the earliest stone structures on the island and are a record of Bermuda's unique architectural heritage. These magnificent houses

The open spaces held by the Trust for the benefit of present and future generations provide respite from the constant encroachment of development and are oases of calm in an increasingly developed island.



President's Report

I wish to commence this President's Report by expressing my appreciation for all of the time and effort that has been put in over this past year by a host of hardworking people. The Trust could not continue to be the capable custodian of so many of Bermuda's environmental and historic treasures without the inspired efforts of our staff and volunteers. The contributions of the afterschool student volunteers, corporate staff days of giving, committee members, volunteers and event organisers, and staff coordinators represents the true strength of the Trust and is the cornerstone of our many successes.

The pages of this Annual Report highlight the accomplishments of the Bermuda National Trust over the past year. Our work on history and heritage, through teacher training in the use of our resource packages, and our own educational programs and museum chats, continues to reach out to an increasing number of students and the wider community. The Trust's investment in our built heritage over the past year has been enormous, with significant renovations completed in a number of our historic homes across the Island. We have advocated for a considered and holistic approach



to a number of proposed developments, and have worked collaboratively, where possible, with developers, planners and interested parties, as we strive to ensure a commitment to sustainable design and resource use. And our management of open space, nature reserves and farmlands helps to maintain Bermuda's diverse ecology and range of habitats, and conserve our environment, for the enjoyment of this and future generations. I commend this Report to you and thank you for your interest in the Bermuda National Trust.

A handwritten signature in black ink, which appears to read 'W. White', written in a cursive style.

William White
President



Executive Director's Report

Our Vision for 2012 and Beyond

This Bermuda National Trust Annual Report comes with tremendous thanks to our many generous supporters of 2011 programmes and events. We continue, in a tough economy, to uphold efficiency in operation and to do more with less. A diligent and persevering staff and outstanding volunteer, member and donor support make possible all that we do.

With our new "Strategic Plan to 2016 and Beyond" we started 2012 with energy and revitalization despite changes in staff and pending restructuring. Our spring fundraising events were a resounding success which sets the pace for the rigorous goals ahead.

Our Education Programme continues to shape thousands of children annually as we mentor the next generation of stewards for our island, and our AIM youth volunteer programme, now in its second year, engages youth in meaningful philanthropic projects led by field experts.

Following a year of many property improvements, we have already made renovations to Bridge House in 2012 and see the end in sight for remediation on our Devonshire Marsh land since ending a long lease history with Island Construction Ltd. Work is underway to transform open space at Tivoli in Warwick into a Community Garden and new signage is on its way to upgrade Paget Marsh and introduce roadside Nature Reserve signage to encourage public enjoyment of these reserves.

We have taken the first grand steps to upgrades of our IT and communication systems and look forward to introducing a new web site with improved on-line services. In May Verdmont was twinned with Fenton House and Gardens in London and Trust treasures from the Bermuda Archives are on display in the ACE Gallery through September in celebration of the 400th year of Bermuda's settlement.

Advocacy for open space and built heritage is at the forefront and our partnerships and collaborations continue to grow, with a successful Earth Day video competition in schools partnering with Greenrock and with our role in the Bermuda Alliance for the Sargasso Sea which supports the government initiative to make the wider Sargasso Sea the Atlantic's largest marine protected area. Partnering with the St George's Foundation, we are reaching out to industry partners across the globe and combining stakeholder efforts to revitalise tourism in St George's. We have also taken a lead role in the Bermuda Cultural Heritage Alliance which aims to capitalise on Bermuda's unique cultural heritage resources in a socially,



environmentally and ethically responsible and sustainable manner to produce a quality tourism experience through cooperative development of arts, heritage sites, facilities and programmes in Bermuda.

Our Patrons group has yet again provided outstanding support. Championed by patron Michael Whittall, our UK Friends of the Bermuda National Trust is establishing strong links and offered an exciting programme of events which welcomed new members and promoted cultural tourism to our island. Kind sponsorship from the UK Friends supported the printing of our new Verdmont Guide; *The Story of a House, Its People and Its Contents*, superbly written by Diana Chudleigh and designed by Dace McCoy Ground.

The 2011 launch of the Bermuda National Trust Wine Club in association with Gosling's Limited was another successful initiative from our Patrons group with Patricia Ellison at the helm. The tremendous support, encouragement and gifts of time and expertise from this group are too many to mention here but the Trust is ever grateful for their exceptional friendship and support.

It seems that since I took the helm of this grand old ship in 2008, the challenges of these economic times have kept me on constant watch. I am grateful for the careful workmanship that built this organisation on a very strong foundation over the past 42 years and mindful that to be sustainable we must adapt with the times and broaden our ability to connect people and places of importance. With a new strategy in place I am excited for what the future holds for the Trust and for Bermuda. The possibilities really are amazing; we simply need to believe they can be.

It is the warmth of heart and generosity of spirit shown through donations, legacies and memberships that make possible all the outstanding work undertaken by the Trust and for each of you that give of your time and or support we are very grateful. THANK YOU!

Jennifer Gray

Jennifer Gray
Executive Director



The Old Rectory in St. George's being fumigated.



Duane Symonds making repairs to a chimney at the Globe.



Welcome steps to Reeve Court Lower.



A spruced up kitchen for Reeve Court lower apartment.

Preserving Our Heritage

Historic Properties

The National Trust cares for a wide array of properties. Each has its own character, history and individual appeal. This is the very diversity and local distinctiveness that the Trust celebrates and protects through its conservation work. Caring for our historic buildings is an unending and costly task so it is therefore extremely beneficial that our properties assist in preserving themselves by providing, where circumstances allow, rental income.

Across the island, at 18 of our historic buildings, we lease 32 short term rental units which generate more than a third of the Bermuda National Trust's annual revenue. These range from small, one-bedroom apartments to offices and even schools.

At the beginning of the year, our staff completed the refit of Stokes Point Mews, a one-bedroom apartment at our property Stokes Point in St George's. The works included new electrical wiring and plumbing throughout, a new kitchen, new flooring and new fittings such as lighting and appliances.

In February, Buckingham's upper apartment became vacant. While a grand two-bedroom, two-storey apartment with its own private walled garden, it had outdated fitting and fixtures and an awkward layout. This detracted from the St George's apartment's attractiveness and posed inconveniences for modern day living. Renovations included the installation of a new laundry, refitting the bathroom and kitchen, the installation of additional storage space and new fittings throughout.

In March, our highly visible and recognisable property on South Road in Paget, Lammermuir, became vacant after 33 years of continued occupation by the same tenants.

Built before 1846, Lammermuir was originally called Lemon Moor, probably named after the fruit trees growing on the edge of Paget Marsh. In light of this, the Council of the National Trust decided the name of the cottage would be returned to Lemon Moor at the completion of renovations.

The Historical Monuments Trust (the National Trust's predecessor) purchased the cottage, together with the 1.15-acre lot of farmland and marsh, in 1965. Given the length of time Lemon Moor had been rented, it was determined the cottage was in need of major upgrades and significant repair. The cottage supports, as it has always historically done, the continued cultivation of the surrounding arable land. It was therefore the Trust's decision to continue this use and renovate the cottage as a residence for a tenant farmer.

Because the scale of the work required was so large, the project was contracted out. The renovation included new floors, the cottage was completely rewired and plumbed and new fixtures and fittings were installed throughout. Repairs were also made to the building's masonry, water tank and outbuildings. The grounds were cleaned and dilapidated outbuildings removed. As the cottage is situated right on South Road at the Paget traffic lights, the noise from traffic was excessive. It was deemed essential that new windows be installed in the living room and bedroom to dampen the noise and vibrations in order to make the residence liveable; as Lemon Moor is not designated a listed building, this was felt to be acceptable.

By removing layers of paint, an old colour the cottage was once painted, a burnt ochre, was revealed and we returned the cottage to this colour. At the end of the renovation the cottage was fumigated and the driveway re-asphalted.

The other rental units that became vacant in 2011 receiving attention were the two one-bedroom apartments in Reeve Court, and the two-bedroom cottage, the Old Rectory, all in St George's.

Again our in-house building staff, which comprises Allan Van Putten, our Building Manager, Randy Denbrook and Duane Symonds, did a sterling job bringing these units up to an exemplary standard. We are glad to report that all the above the efforts have paid off with every one of these properties now being occupied at optimum rents.

Sadly, in January 2011 the Directors of the Unfinished Church Refurbishment Company surrendered the lease of the Unfinished Church to its owner, the Church Vestry of St George's Parish. At their Annual General Meeting on November 17, 2010, the Directors of the Company,

acting upon a structural survey of the Unfinished Church which highlighted safety concerns, decided that all access to the property should be immediately restricted. The report detailed the substantial deterioration suffered to the structure from weathering and underscored potential dangers. The survey estimated the necessary repairs to be in the region of \$130,000 but, unfortunately, the Unfinished Church Refurbishment Company did not have the funds to be able to proceed with the work.

Thanks to the generosity of Tilly Jones and family, the Unfinished Church Refurbishment Company invested a quarter of a million dollars toward the stabilisation of the structure in the 1990s. The Bermuda National Trust has maintained the site since then and believes it would be very unfortunate if this investment and effort were lost. In recognition of the iconic value of the church, its designation as a Historic Monument of architectural and cultural significance and its place in the World Heritage Site, the Bermuda National Trust offered to assist the Vestry in securing support and necessary financing for the preservation of this building.

Our Natural Environment

With responsibility for more than 250 acres of open space and farmlands, the work never stops.

In January 2011 large swathes of invasive plants from the edges of the eastern basin of Devonshire Marsh were cleared in conjunction with the Vector Control department of Government. The mosquito control ditches were re-instated and the newly cleared land was put out to tender for farming.

At the Long Bay Nature Reserve in Somerset, a boundary fence damaged by a falling tree in high winds on the northern edge of the reserve was repaired. While casuarina trees in the area were topped to prevent potential future damage, they will still serve as a windbreak.

In February, at our Vesey Nature Reserve in Southampton, volunteers from Bacardi International helped us by clearing the paths of overgrowth, resulting in the removal of two truckloads of waste.

At the Gladys Morrell Nature Reserve, we continued to implement our Conservation Management Plan which, due to the generosity of Tyco, includes a monthly landscaping contract for the site's maintenance.

For our newly acquired property, Lot 5, Woodstock in Paget, a Management Plan was developed. The lot is 0.9 acres of open space located on Woodstock Hill in Paget. The land was generously donated to the Bermuda National Trust in 2010 by the Cripps Charitable Trust. Management Plans determine the long term management considerations for a property. Taking into account the site's history, the intent of the gift and covenants and statutory requirements applicable to the land, it was determined that this site will be cultivated as arable land and a fruit orchard. This will require a degree of reinstatement work but the end result will enhance the habitat value of the site and surrounding area.

In May we were fortunate to receive help from the staff of Ariel Re who visited Spittal Pond as part of their community day and cleared damaged fencing and removed garbage from around the pond.

In June large clumps of invasive cattail grass were removed from the pond at Somerset Long Bay thanks to the hard work of Dr David Wingate and a summer intern at the Bermuda Aquarium, Museum & Zoo. The tuberous grass was removed by wading into the brackish pond and pulling the roots out of the mud. Six critically endangered yellowwood trees were also planted. In July a bench was installed in the reserve to honour Dr David Saul and a commemorative plaque affixed marking his tireless efforts as Chair of the Buy Back Bermuda Committee.

Planning began in 2011 on the design for an interpretative walking trail at Spittal Pond Nature Reserve and Bird Sanctuary. This is an important protected area sustaining all but one of Bermuda's varied natural habitats and is of considerable historical significance.

In October work began on the phased implementation of the Butterfield Nature Reserve Conservation Management Plan. With help from student volunteers from the Bermuda Institute, the reserve's walls and roadside have been cleared of invasive species and new native trees planted.

Ariel Re work party at Spittal Pond.



The contemplation bench at Somerset Long Bay in recognition of David Saul.





BHS IB first year students cut the hedges at the Royal Naval Cemetery.



Clearing a headstone at the Royal Naval Cemetery.



BHS IB students working at Royal Naval Cemetery.

Finally, at the end of the year, volunteers from Deloitte helped to remove all of the damaging Brazil pepper in the southern quarry and hillside of the Vesey Nature Reserve in an effort to protect young native plants. We are grateful to Deloitte for all their help and Horsfield Landscape and Design who contributed a chipper and operator for the day.

The Trust is grateful to the XL Foundation for their tremendous support of our conservation programme.

Historic Cemeteries

The Bermuda National Trust, like its predecessor the Historical Monuments Trust, has long cared for the island's military cemeteries and historic memorials. In total there are 14 cemeteries in our care.

Using the 2010 grant received from the Bermuda Government, in 2011 we carried out significant repairs at the Garrison Cemetery in St George's and the Royal Naval and Convict Cemeteries on Ireland Island South. In addition, we have maintained the continual upkeep of the other cemeteries in our charge, reacting to emergency repairs as well as carrying out preventative maintenance.

As part of our work at both the Royal Naval Cemetery and the Convict Cemetery, in 2011 students from Bermuda High School's first year International Baccalaureate programme worked with us to improve the sites. The students removed substantial amounts of spider lilies and fire heath that

were covering a number of memorials and planted native Palmetto palms along the paths. They also culled damaging vines, removed a significant amount of dumped waste and planted 25 native and endemic plants. The Convict Cemetery was cleared of a large swathe of invasive balloon vine that had killed two mature cedars and covered several headstones.

Significant works were also carried out at the St George's Military Cemetery on Secretary Lane. The eastern Bermuda stone wall of the cemetery was overgrown by the invasive Indian laurel trees and Brazil peppers which were undermining the masonry. This damaging vegetation was culled and in all six heavy truckloads of horticultural waste were removed. In April 2011 volunteers from XL Capital helped us remove many of the invasive plants growing along the northern wall and planted 26 native and endemic plants.

As future funding for the upkeep of these cemeteries is uncertain with the withdrawal of government's long-standing grant of \$29,000 for cemetery upkeep, what little funds that remain are to be used for emergency repairs only throughout 2012. All other maintenance and planned works have been put on hold or carried out with the support of volunteer groups.

We are currently working with interested parties to secure the needed funds so that these historic gems will continue to receive the care they need and deserve.

The Deloitte team at Vesey Nature Reserve.



Devonshire Marsh dredging and removal of invasives.





Advocacy

As always throughout the reporting period, the Trust has been watchful for any potential developments that could have a significant detrimental impact on Bermuda's natural or historic environment.

In January 2011 our Preservation Committee met with consultants carrying out an Environmental Impact Statement for a proposed boutique hotel on Todd's Wharf in St George's. The plan calls for the construction of a marina off Ordnance Island and a five-storey hotel on the car park site directly adjacent to the National Trust buildings Casino and Buckingham, and would probably impact on the setting of Reeve Court and Bridge House.

We were immediately concerned as to the development's compatibility with the World Heritage Status of the town, the impact on the general townscape and the preservation of the State House and its view and situation in the town.

Following review of the proposals, we advised the developers that the Trust objected to the proposed hotel development on the grounds that the proposed height exceeds the three-storey planning policy for the Town of St George, because we felt the scale and massing of the development were excessive for the proposed location, and because the completed hotel would threaten to overshadow and obscure adjacent Bermuda National Trust buildings and other historic buildings as well as impacting on their operations.

We stressed that the Bermuda National Trust does not, in principle, object to a hotel at the proposed location, or elsewhere in St George's, provided any proposal is in keeping with the town's World Heritage Status. We fully appreciate the benefits such a development could bring both to the town and ourselves in terms of bringing visitors to our museums.

In February, we were dismayed when a Special Development Order was approved by Government providing planning permission for the expansion of the Tucker's Point Hotel and the construction of 60 homes at Tucker's Point on protected lands. The SDO allowed for development of Quarry Hill, Paynter's Hill, the remaining undeveloped sections of Ships Hill and Glebe Hill, and other pristine areas in the Castle Harbour area.

The thought of such ecologically important areas being developed shocked the Trust. Significantly reduced and limited areas of natural habitat survive in Bermuda and the hills of Castle Harbour are among the few places left where diverse habitats of major and critical significance remain. The areas affected consist of large sections of land designated as Nature Reserve, Woodland Reserve and Open Space Reserve.

The geology of the area has historically presented challenges that have resulted in it remaining relatively undeveloped while the rest of Bermuda was being built up. Indirectly, this has resulted in this section of the island serving as a safe haven for numerous unique life forms, many of which are critically endangered. This is the most extensive remaining tract of forest that predates settlement and provides habitat for our unique biodiversity.

Below the hills are globally important caves joined by extensive passageways which sustain a disproportionate amount of diverse and

unique flora and fauna. In Bermuda's caves more than 60 endemic species have been identified and due to the vulnerability of these ecosystems to threats, such as development, 25 of these species have been listed as critically endangered.

While we are concerned about the environmental integrity of precious remaining open spaces and the biodiversity they support, the value to our social well-being as a small island and the tourism value of such landscapes cannot be overlooked when considering national priorities.

As a result of a public outcry, the SDO was later amended. The amendments included more land to be given to the Bermuda Government for preservation, the removal of the proposed building on Quarry Hill and the reduction of lots on White Crest Hill. While the amendments were a marked improvement, the SDO still included six development lots on the sensitive Paynter's Hill.

In May, we submitted input and recommendations to the Bermuda Ombudsman as part of her investigation into the use of Special Development Orders. For many years the Trust has expressed concern over the manner in which SDOs have been used and has repeatedly called for improved public involvement in a process with the potential to impact, well or badly, all aspects of our community.

It is paradoxical that the largest developments in Bermuda, because of SDOs, are often not subject to the careful and thorough scrutiny of the planning process. We believe there is a clear need for an improved and defined legislative process which provides for public involvement and careful, systematic appraisals (including Environmental Impact Assessments) before the granting of SDOs.

As we understand it, in other jurisdictions an SDO's intended purpose is to enable emergency development in the national interest and is normally only used only after a public enquiry. The planning process and public enquiries are tried and tested ways of giving the public the chance to provide input with regard to important decisions that affect them.

We believe that in Bermuda SDOs are currently seen in some quarters as desirable tools when it is felt the planning process can be injurious to a major project. We accept the process can be lengthy and expensive. But a good planning system, like Bermuda's, has been designed to manage limited resources wisely by setting out what can be built and where. The Development Plans produced by Bermuda's Planning Department are established by way of a massive and painstaking island-

wide public consultation. This is a balancing act but it is essential that we have an effective planning system, which if adhered to, can achieve a sustainable and happy community.

However, should it be universally acknowledged that the current planning process does not adequately meet the requirements of processing such developments, then Bermuda needs a modern method for making decisions. Any process for assessing SDOs must in itself incorporate a balanced and thorough debate so that the views of all concerned are heard before decisions are taken. The process should be open and benefit from public scrutiny and afford the public the right to provide input before Parliament debates the issues. The Bermuda National Trust hopes that as a result of the Ombudsman's examination, Bermuda can develop a process whereby large projects are assessed in a sustainable and comprehensive manner. Bermuda is a small island which makes how we plan future development extremely important, as the consequences of bad decisions will undoubtedly be felt by all.

In May, the Queen of the East building on Crow Lane was listed for sale. The lot was listed for \$1.95 million and is being marketed as a potential site for a four or five-storey office/residential building.

The National Trust hopes the Queen of the East can be saved and cannot stress enough how important this building is to Bermuda. Built in the 1740s, the Queen of the East epitomises Bermudian 18th century architecture and remains the least altered of all the original buildings along the historic Foot of the Lane waterfront. It is extraordinary that it survives relatively intact today.

At a time when St George's was Bermuda's only town (generations before the City of Hamilton was established), small ports like the one at the Foot of the Lane existed elsewhere as hubs for business and social activity. In its day the Queen of the East was a substantial merchant house and a major feature of this 18th century port.

The architecture is representative of Bermuda's early history – built into the hillside, with living quarters above and warehouse below, accessible by water, high tray ceilings, windows under the eaves, thick cedar beams, and large chimneys at either end of the long rooms.

The house's use varied and, following the establishment and growth of the City of Hamilton, it served as a bakery, laundry and even a brothel. Its current name is a reference to scandalous activities which took place to the east of Hamilton. Bayfield Clark,

an eminent architect, rented and restored the house in the 1940s and during his tenure the property was a Bermudian showplace.

Sadly, in the last two decades the house has been left unoccupied and neglected, causing it to deteriorate rapidly. The Trust repeatedly expressed its concerns and offered help and advice to the owners to prevent its ongoing decline. We were shocked in 2007 when the Grade I listed status of the building was removed, leaving it without any protection from demolition, especially since just a decade earlier it was recognised as being of such exceptional interest and architectural and historical value that it should be preserved.

The Bermuda National Trust does not accept that this remarkable building cannot have a viable future on the edge of Hamilton and thinks it would be a tragedy for it to be demolished. It is extremely sad to see it in its current state since we feel Queen of the East demonstrates the grace and sympathy of old Bermuda architecture at its best.

In August, notwithstanding the Park Hyatt Act 2008 which provides in-principle approval for the development of the old Club Med site in St George's, we submitted an objection to the "final" planning application.

Our objection was based on the proposed development's overwhelming scale and massing across much of the land. We were of the opinion that an Environmental Impact Statement should be compiled and scrutinised as part of the decision-making process. Such an assessment would highlight any potential detrimental impact and allow concerns to be adequately assessed and, if need be, the plans adapted to mitigate any negative effects on the local natural environment, historic areas and local neighbourhoods.

In November, we were alarmed that a planning application for 79 Middle Road in Devonshire Marsh for three proposed warehouses on protected lands was approved on appeal. As original objectors to the planning application, we were very concerned at this news as the Planning Inspectorate, the Development Applications Board and the Department of Planning staff all recommended that it be refused or dismissed. In addition, the Department of Planning and other Government technical officers consistently stated that the application

provided minimal and inconsistent information and, as a result, was not complete enough to be properly assessed.

Devonshire Marsh is a vitally important wetland habitat above Bermuda's largest aquifer. Instead of intensifying industrial development within the marsh, it is in everyone's interest to stop creeping encroachment and degradation of scarce open space. This development would in no way be sensitive to or compatible with the environmental, visual and amenity value of the site or neighbouring undeveloped nature reserves.

In December we made a submission to the Department of Planning providing our input for their review of the 'City of Hamilton Plan 2001'.

We asked that any new development plan for the city provide more robust provisions for the protection of the historic environment and that the listing process be extended to Hamilton. We proposed that incentives be applied, as implemented in other jurisdictions, to mitigate any actual or perceived negative impacts of the listing process on property owners, e.g. tax-breaks or more development latitude and bonus development opportunities for owners seeking to develop historic buildings or sites sympathetically.

Given the obvious desire of developers to build higher in the city, we submitted that a careful assessment and review of building heights be undertaken to identify areas where such buildings would be permissible. More importantly, areas where such buildings would not be suitable must be identified, e.g. areas where going higher would not be sympathetic to historic buildings/areas.

Any new plan for the city should also contain provisions that take into account the sustainability of new developments and measure the impact on the city's resources. Again, incentives could be applied such as offering development bonuses for green buildings should applications demonstrate a commitment to sustainable design and resource use.

Finally, we are of the opinion that the City of Hamilton would benefit from having more green spaces, thus making it more attractive for residential living and tourism. With regard to the redevelopment, or lack thereof, of the Special Development Areas such as the waterfront or City Hall car park, we believe such sites provide singular opportunities to provide world-class recreational spaces that would serve to enhance the City of Hamilton for its users.



The Saltus Bermuda National Trust Club polishing silver at Tucker House.



Students visit the Deliverance in St. George's.



Primary 5 Students in Somers Gardens.

Knowledge and Learning

Education Programmes

Since its inception in 2008, the Bermuda National Trust AXIS Education Programme has developed strong ties with teachers, students and stakeholders in the community. Made possible by the continued sponsorship of AXIS Capital Holdings Limited, our association with public and private schools has promoted awareness of our cultural heritage and the preservation of historic properties and open space. We continue to receive positive feedback from teachers, school principals and parents regarding the lessons and activities we provide which correspond with tours of our historical homes and nature reserves. This association allows us to continue and increase relationships with teachers, provide resources which link science, social studies and other core subjects to the Cambridge International Curriculum and offer age-appropriate lessons and activities for students. An additional benefit of the Programme is that it allows students to develop a positive relationship with the Trust beginning at the lower primary level. Our popular holiday camps give students additional exposure to our sites and experiential learning tied to their heritage. In June 2011 a new Education Officer, Abbie Caldas, came on board and adapted to the position quickly, allowing the education team to continue providing school tours, holiday camps and networking with other organisations.

School Programmes

Our School Programme highlights four Trust properties which link to the Ministry of Education's curriculum modules: Paget Marsh for P2 science, Verdmont for P4 social studies, Spittal Pond for P6 habitat study and St George's for M2 social studies. Teacher resources are available and correspond to each site. A total of 3,010 students and 409 adults participated in school tours, from students at the lower primary level through senior classes, with a blend of public, private and home schools. Visits to historical sites in St George's, Tucker House and the Globe Hotel, along with Verdmont and Spittal Pond were the most requested among teachers. Touring multiple classes at the same time sometimes necessitated the Education Director and

Officer, as well as our Museums Manager, meeting students at multiple sites, allowing for smaller group sizes and student engagement. Repeat visits occurred at all sites as teachers brought new students out on tours. The spring term of 2011 showed that 80 percent of all M2 students participated in the St George's module, which was the highest increase of any year-group to date.

Teacher Training

In September, our Education Director presented an overview of Trust properties and the benefits of school tours at the Ministry of Education's "New Teacher Orientation". Professional development focusing on St George's history was provided to Whitney Institute and Heron Bay Primary teachers. Heron Bay Primary's principal requested a follow up and scheduled a "Whole School Day Out" in St George's. The Trust was also involved in providing professional development for the Ministry of Education teachers in the western end of the island at a workshop held at Sandys 360 in Somerset.

Holiday Programmes

Holiday camps filled quickly, providing creative, hands-on activities for 121 students overall. The daily schedule began in the AXIS Education classroom and later included visits to Trust historical homes, nature reserves and other areas of interest. A new initiative involved senior students who volunteered their time as assistant camp counselors. Their support was two-fold; the older students worked with and supported the younger campers, and their volunteer experience counted towards required community service hours. We are hopeful that this involvement will continue and develop into a strong and positive relationship with the Trust.

The Easter Traditions camp was highly successful with students making Easter rabbit cakes, butterfly mobiles, Easter lilies and cards. The students visited the Butterfly Garden in the Botanical Gardens, took a ride on the fast ferry to Somerset, saw the dolphins at the Maritime Museum and a recycle exhibition and glass blowing demonstration in the Dockyard Arts Centre. The summer camp included visits from local writers Rosemary Jones, Dr Derek Tully and Trudy



Campers dressed in period costume.



A lesson from David Wingate on the Children's Nature Walk at Spittal Pond.

Snaith who gave presentations to the students to enhance their understanding of historical writing. Students wrote a song about St George's that was aired on VSB news and radio, showcasing the children as they performed in historic costume. During the fall half term in October, 45 students dressed up in Halloween attire and were treated to ghost stories by candlelight at Verdmont. Our Christmas Traditions camp was held a few days before and after the holiday, enabling students to create banana and bay grape dolls in the style of Ronnie Chameau, build gingerbread houses and take nature walks in Trust reserves.

Special Events and Community Activities

The Annual Children's Nature Walk at Spittal Pond took place in the spring half term. Despite unfavourable weather, this event attracted almost 400 children from preschool age to senior students and adults. Three training sessions were offered prior to the walk for Cedarbridge Academy students, known as "Nature's Angels", who volunteered to assist as guides. The training sessions provided an overview of Spittal Pond, as well as key points for engaging students and safety tips. Local experts were stationed in key areas along the trails and pond. Participants learned about the unique features of the reserve, the formation of the checkerboard, Portuguese Rock and Jeffrey's Hole. Students were given insightful information on the animals which migrate to this beautiful area throughout the year and their habitats. We thank Dr David Wingate, Dr Jamie Bacon, Ruth Thomas, Lance Furbert, Mark Outerbridge, Paul Watson, Keith Rossiter, Stephen and Nic Barton, Robert Chandler and many others for sharing their knowledge.

Community Partnerships

The Education team continued to strengthen partnerships within the community. Their work with LIFE, Leaders in Field Education, involved hosting and attending meetings throughout the year, enabling field educators to network and support one another. The group developed a partnership

with Greenrock for delivering and enhancing the "Green Schools" project as well as collaborating with the Bermuda Educators Council and providing a Smartboard training workshop given by an overseas presenter. Community days were organised with students for cleaning up the mangroves around Waterville and Paget Marsh and clearing the areas within the Royal Naval Cemetery. The Education Officer collaborated with Saltus Grammar School, organising the student "Bermuda National Trust Club", which enabled students to learn the correct procedures for handling historic objects. Our Education Officer was also involved in training for surveying marine debris on beaches, learning the protocols for collecting, sorting and analysing. We anticipate taking this knowledge and applying the protocols to the mangrove areas around Waterville, and, over time, charting trends in marine debris which collects along the Foot of the Lane.

The Education team was involved with community efforts such as serving as judges at Purvis Primary's Science Fair, leading presentations at school career days, hosting a booth at YES Day (Youth Empowering Self) which focused on community engagement, supporting the SPCA Animal Expo by raising awareness of open spaces which allow dogs and attending the Bermuda College Eco Club fundraising basketball tournament where the aim was to engage with sports-minded students who may not be aware of charities such as the Trust, KBB, Greenrock and the Vegetarian Society.

A focus on preserving our environment led the Education team to organise a Green Day in May, which was sanctioned by the Ministry of Education for all public schools. The Trust provided posters, teacher resources and trees to encourage students to wear green and visit a green space during Heritage Month. Schools participated in a variety of ways from cleaning a local area, planting trees to visiting a nature reserve. School visits to Spittal Pond and Paget Marsh increased due to this initiative.

We are truly appreciative of the support we have received from Axis Capital Holdings Limited and its chairman, John Charman. This support allows Bermuda's children from early preschool years through senior levels access to preserved historic homes and protected open space along with opportunities to learn about their cultural heritage in unique and meaningful ways.

Showcasing Our Heritage

Historic Homes and Collections

The Trust continues to collect and maintain a vast collection of furniture, portraits, porcelain, silver, glassware and textiles which decorate our three historic homes of Waterville, Verdmont and Tucker House as well as the National Trust Museum at the Globe. These homes offer many opportunities for visitors and residents alike to experience what life was like in old Bermuda whether through guided tours, events, re-enactments, special interest talks or elegant functions. Visits to these buildings offer lasting memories and knowledge for all who cross their thresholds.

The budget crisis of 2011 saw a drastic cut in financial support from Government, which impacted directly on our budget for preserving Trust historic homes. However, we seized an opportunity and bid on the contract to run the St George's Visitor Information Centre out of the Globe. In May 2011 we were awarded the contract, which enabled us to open the Globe five days per week with Stanley Spurling as principal guide and Connie Dey ably assisting. Tucker House is once again open with the help of volunteers Ethel Patterson and Hugh Davidson. Verdmont, with Pansy Pitcher as principal guide, is open on a reduced schedule, but continues to charm its visitors.

Despite the financial issues, the historic homes continue to be central to the mission of the Trust. They play a key role in our Axis Education Programme as hundreds of school children use the facilities for curriculum-linked lessons each year. Our historic homes also serve as venues for our popular Museum Chats programme, which got underway again in 2011 after a break of about a year.

Cultural Tourism

In January at Verdmont, Past President Michael Darling, an expert on porcelain, gave a talk on the evolution of the teapot, using the house's collection to provide examples, while in February artist Jill Raine spoke at Tucker House on the joys and torments of painting on location. Her address was taped for CITV to be shown at a later date on Cable channel 2.

Another Past President was featured in March at Verdmont. Hugh Davidson spoke on silversmithing in Bermuda. Not only did he tell the history of this art, but also advised on having local collections appraised.

In May photographer Ann Spurling gave a humorous talk titled *"Girl, Take My Picture!"* at Tucker House, an account of the travails she must endure to capture the perfect picture.

Dr George Cook gave a highly informative talk at Verdmont in June entitled *"Carter, Waters and Other*



Peter Frith hosting artist Sharon Wilson & her mother, Marion Tucker, for the chat at Verdmont.

Characters on the Sea Venture" while September saw artist Sharon Wilson as presenter, displaying some of her excellent art work and providing a PowerPoint presentation of her favourite paintings.

In October John Cox presented "A Little History, A Little Haunting", a discussion of Bermuda's haunted houses while the following month we presented our first outdoor Chat at the St George's Military Cemetery with authors Hilary and Dick Tulloch. They gave a very illuminating tour, providing historical background about several of the graves and their markers. The couple's recent book, *Bermuda Memorial Inscriptions*, was well received with proceeds benefitting the cemetery maintenance work of the Trust.

Another aspect of the importance of our historic homes is the opportunity they provide to give special visitors to Bermuda a window into our history. Our Museums Manager, Peter Frith, created a way to increase the number of private tours. These include tour groups from Elderhostel, corporate groups from State Farm Insurance and ADP Corporation, visiting student groups from the Universities of Hartford and St John's in New York, as well as visiting dignitaries. One of the most successful tour programmes was our involvement with "Bermuda On-Site Colonial Tours" which included Verdmont as a stop within a three-hour island taxi tour. This programme resulted in a total of 228 visitors to this historic home.

Aside from organising programmes and events for the public, the Trust collaborated with other groups to prepare for the 2012 celebration of 400 years of settlement of the town of St George's. A committee comprising the Trust, the St George's Corporation, St George's Historical Society, St Peter's Church, St George's Foundation and the Ministry of Community and Cultural Affairs worked diligently to put together an interesting and varied agenda of events for 2012.

Collections inventory is ongoing, as we ensure that items are secure and preserved to a high standard. With the help of the Government Archives, we are able to loan artefacts from our extensive collection to various groups and individuals to use in publications and exhibits.

The Executive Director worked with Dr Francis DuCoin

of the US in his preparation for an article for the "Naval History Magazine" on the Anti-Torpedo Raft in Dolly's Bay. Permission was granted for the Omohundro Institute of Early American History to use the John Durand portrait of St George Tucker in its book *St George Tucker: Law Reports and Selected Papers* while the Colonial Williamsburg Foundation will also reproduce the painting in a book to be published in 2013, titled *Painters and Paintings in the American South – 1564-1790* and authored by Carolyn Weekley. Ann Spurling was hired to take a professional photo, meeting specific technical criteria and dimensions

for the Colonial Williamsburg book and will provide us with a copy. Permission to use the Clive watercolour of Hunter's Wharf for a book published by Assouline Publishing called *Bermuda* was also given.

Perhaps most notably, we repatriated 12 19th century Blockade Runners watercolours from the US, and handed the collection back to the St George's Historical Society from where they were stolen in the 1980s.

The Trust continues its mission to maintain our historical and cultural heritage and provide opportunities for Bermuda residents and visitors to experience and enjoy it.



Archaeology volunteer Ellen Chapman busy in the lab.

Uncovering the Past

After many years as Chairman of the Archaeological Research Committee (ARC), Richard Lowry has stepped down to further his education in Historical Preservation at Columbia University. Taking his place in May was Andrew Baylay, who has been involved in Bermudian archaeology since 2001 and received an MA in Maritime Archaeology and History from Bristol University in 2005.

Since then there has been no shortage of activity in the archaeological field. In June Meg Southern, at the time an undergraduate from the College of William and Mary, revisited the materials excavated at Stewart Hall in the 1990s and made some fascinating discoveries concerning the enslaved inhabitants of that St George's property. This research helps both the Trust and Bermuda better understand the lives of those who have left no written record behind them and her findings are soon to be published in the "Bermuda Journal of Archaeology and Maritime History".

In August, ARC member Dr Brent Fortenberry studied the St George's State House privy material at a professional lab at Boston University (all the materials having now been returned). Privies were used as trash pits in the past and by studying the archaeological

material found in the one at the State House we can get a better understanding of the day-to-day activities of those who occupied that space for the last 400 years.

September and October 2011 saw members and volunteers of the ARC donning their boat shoes and heading to some of Bermuda's slightly more remote areas. Over the Labour Day weekend, a survey was conducted of the Boer and Yellow Fever cemeteries on Long Island, using survey equipment kindly loaned by the National Museum. This survey provided insight into burial practices over two centuries and is essential for the Trust's continued maintenance of this sacred place. Special thanks to Mr Jim Butterfield for allowing the team to make camp on a particularly comfortable patch of grass!

Then in October, Andrew Roberts on behalf of the St George's Rotarians, contacted the Trust over a possible human bone discovered on Hen Island. After contacting the police and making sure there was nothing suspicious, a quick excavation took place. The ARC hopes to have these remains examined professionally and reinterred as soon as possible. Some historians have speculated that the remains may belong to Thomas Squires, Royal Artillery, who was mortally wounded on the island on September 3, 1825 when a roof collapsed on him during a gale. He is thought to have been buried on Hen Island.

Finally in November Ellen Chapman a bio-archaeologist from the College of William and Mary, examined the remains of Sir Jacob Wheate, Commander of HMS *Cerberus*, more commonly known as the "Musket Ball Wreck". The ship sank in Castle Roads on February 21, 1783 but Sir Jacob was blameless as he had died of fever just a few weeks earlier. His remains were discovered by a team led by Dr Fortenberry in 2008 under the floorboards of St Peter's Church along with the skeleton of Governor George Bruere (1720-1780).

Also of note is that in July the "Journal of the Society of Post Medieval Archaeology" published "Bermuda: Celebrating 400 Years of History" which was dedicated to archaeology on the island. It features several Trust properties, accounts of ARC excavations, articles submitted by ARC members and was, in fact, co-edited by Dr Fortenberry.



Palm Sunday Walk 2011.

2011 Bermuda National Trust Award recipients.

Inspiring Support

Our Annual Events

The Trust runs an annual series of events which serve to raise funds, raise friends and raise public awareness of the issues which concern us. We are extremely fortunate to have so very many members and friends who donate their time and talents no matter how often we call on them. Here are some highlights:

The Plant and Bake Sale

Rain failed to dampen the spirits at another hugely successful annual Plant and Bake Sale on February 12 thanks to the enthusiasm of our Chairs Edythe Gilbert and David O'Neill and courtesy of a tent provided by the Bermuda Regiment. This popular event raised \$10,000 towards Trust operations and would not be possible without our fantastic bakers and gardeners who donate their specialties, and also our BNT volunteers who help before and during the event.

Auction and Jumble Sale

Once again we are overwhelmed by the support of our volunteers for the Auction and Jumble Sale, which ran from February 21-26. Many of the participants have been working the auction beat for more than ten years; some of them arrange their holidays around its dates and fly in from overseas to assist. There were many wonderful bargains to be had at the jumble sale and the auction produced some exceptional treasures. Hugh Davidson, Lionel Thompson and their team once again put on a great show for the Trust in this hugely successful fundraiser. The Auction and Jumble Sale activities have grown to include Kate's Baby Boutique and Mingo's Kitchen and raised more than \$40,000 during the week. More than 60 volunteers make this event happen each year and the Trust would be lost without them.

Calcutta Tennis Tournament – Sponsored by the Colonial Group

The 19th Annual Tennis Calcutta, held from March 10-13, attracted some new and young competitors in 2011. People

with strong tennis skills are matched with partners with differing levels of expertise, which levels the playing field, evens out the pairs and makes for interesting bidding at the Calcutta Auction and cocktail party. We are very grateful to the Colonial Group for sponsoring this event which attracted 65 entrants. We reached our target once again, with \$10,000 going towards the Trust's general fund. This year was also special as we welcomed a new Chair to the event, Judy Turnquest. Grateful thanks to Judy and her team of volunteers.

Palm Sunday Walk – Sponsored by Argus

The Palm Sunday Walk, held on April 17, remains one of the Trust's flagship events. Thousands of keen hikers put their best foot forward through Southampton and Sandys. We are grateful to the Argus Group for their support and all of our volunteers who dutifully manned their posts to ensure a safe and enjoyable outing.

November AGM/Book Launch/ Volunteer Party/ Raffle Draw

In November we held our annual volunteer party to pay tribute to the thousands of man hours given by hundreds of volunteers who provide the backbone of this organisation. During this party at our headquarters at Waterville, we also drew the Trust's 2011 raffle prizes. Through the support of the membership and friends of the Trust, the raffle raised just over \$24,000. Trust member Lee Hall was the lucky winner of the special prize, a free Trust property rental for a function, drawn for members only.

Also on this busy night, we were pleased to launch a new joint publication by the National Museum and the Trust, *Bermuda Memorial Inscriptions* by H R and R C Tulloch. Focusing on monumental inscriptions found in the naval, military and historic cemeteries of Bermuda, the volume also includes short histories of each of the graveyards now managed by the Trust. A husband and wife team, Hilary and Dick Tulloch both come from military families and were army officers. While resident in Bermuda they noticed that many headstones in the local cemeteries were deteriorating and took it upon themselves to record the inscriptions. Together



A special Earth Day tree planting by Bowring Marsh.



Margie Lloyd with the Bermuda Memorial Inscriptions publication.



Kids Corner at the Auction and Jumble Sale.

they have unveiled the mysteries of military abbreviations and deciphered whimsical verses and poignant epitaphs.

The business part of the evening took place in the parlour at Waterville where President William White presided over the AGM. He expressed our grateful thanks to KPMG for their continuing support and contribution of professional fees towards the annual audit. KPMG were re-elected auditors and continue to provide this valuable service to the Trust.

On behalf of Trustworthy, Mrs Hope Bowker and Mrs Gillian Burpee presented a cheque for \$30,000. Mrs Burpee thanked the Trustworthy shop volunteers for their support throughout the year and the President warmly thanked Trustworthy for their generous contribution and also the BNT membership for their continuing support of the Trust.

Christmas Walkabout – Sponsored by Butterfield Bank

The charming old town of St George's came to life, as always, on the first Friday of December during the Trust's Christmas Walkabout. Our cooperative Trust tenants warmly opened their doors and shared their beautifully decorated and candlelit historic homes on this wonderful evening. The Globe Hotel and Tucker House were open and hosted book signings, artisans and musical performances. King's Square was also abuzz with young dancers and budding musicians who enjoyed the big stage. St Peter's Church could not have been more beautiful on this evening and hosted the Christ Church Bell Choir, recorder groups and young carolers. Again, we are indebted to our volunteers who help to bring this event together, the Garden Club of Bermuda who tastefully decorated many of the historic homes and Butterfield Bank which provided their own Christmas cheer and sponsored this event.

Special Events 2011

Ross Blackie Talbot Charity Classic

The Trust was a beneficiary of the 2011 Ross Blackie Talbot Charity Classic, a major charity fundraising event, and received funds towards both our operating budget and a forthcoming production based on the life of Mary Prince.

Our thanks once again are extended to our membership and friends for supporting our efforts for this fundraiser through buying tickets at BNT events and selling stations and volunteering at the events encompassing this grand community event.

Patrons' Dinner at Red Barracks and Walking Tour of St George's

In February the BNT Patrons gathered for 'an enchanted' evening stroll through St George's and visited some of the special properties in the Trust's care – each one of them exuding warmth and charm in the evening light. The leisurely walkabout was followed by a sumptuous Asian feast at Red Barracks, superbly hosted by Michael Spurling and Michael Whittall.

UK Friends

The first 2011 event of the UK Friends was a visit to the UK National Archives at Kew in February. The Archives produced a superb collection of material relating to Bermuda, dating from 1618 to the 20th Century, including maps, charters and official records. In July the UK Friends convened at the Chelsea Physic Garden in London to view herbal and medicinal plants which might have been taken to Bermuda in the early days, based on the BNT publication *Bermuda – Her Plants and Gardens 1609-1850* by Jill Collett. In October they enjoyed an illustrated lecture by Emily Mann of the Courtauld Institute on the Cartographic History of Bermuda at the offices of the Bermuda Government in London. Emily outlined the history of Bermuda as shown in maps and in map-making techniques dating from the 16th century to the present. These events were fully subscribed and followed by a reception where those attending had the chance to meet and chat.

Marsh Earth Day Tree Planting

Bowring Marsh planted five Bermuda cedar trees at Jack's Pond in the Tivoli Nature Reserve South in Warwick in honour of Earth Day 2011. Tivoli Nature Reserve South is part of the 11.28-acre Higgs Nature Reserve left to the Trust



A bride leaving the Globe's elegant setting.

by the late Gloria Higgs in 1984. Jack's Pond was created in 2005 and is named in memory of Sir John Sharpe, former Premier of Bermuda.

The nature reserve and pond serve as a green oasis for wildlife that the surrounding community can appreciate and access.

Annual Fundraising Dinner

Our annual fundraising dinner "A Southampton Country Feast... From Field to Fork on Wadson's Farm" took place June 4 when 240 guests dined family-style adjacent to tractor barns and vegetable fields. Special thanks for this event go to Co-Chairs Bill Holmes and Mariette Savoie who created a fantastic and enjoyable evening. We were once again thrilled to be entertained by the "Go Down Berries", who managed to keep our guests dancing into the wee hours. Proceeds from all fundraisers support the critical work of the Trust in protecting and promoting Bermuda's natural and cultural heritage and this successful evening raised over \$100,000.

BNT Wine Club and Patrons' Wine Tasting at Gosling's

Supporters were invited to attend a wine tasting at Gosling's Wine Cellar to kick off of the Bermuda National Trust Wine Club in partnership with Gosling's. The evening was extremely well received with canapés and cheeses from various Hamilton restaurants offered to complement the wines. In addition, restaurant discount vouchers were offered to those attending.

Ultimate Unwind Happy Hour August

In August we hosted the Ultimate Unwind Happy Hour in the grounds of Waterville to greet and engage new members. We encouraged our existing members to bring a friend and enjoy the live entertainment in the gazebo. Sixty new members signed up.

INTO Conference

President William White and Executive Director Jennifer Gray attended the 14th International Conference of National Trusts in Victoria, British Columbia in October. The focus of this conference was on building connections and sharing experiences to help meet the challenges all nations face as

the world undergoes a period of intense and unprecedented change. Jennifer took the stage and presented on the Bermuda National Trust portfolio to demonstrate how historic properties can work for a Trust. She was well received by a large audience when she highlighted the strengths of the foundation upon which this organisation was built and the strategies developed to meet changing economic and social circumstances.

Strategic Planning

The strategic planning process began in the latter stages of 2011 and was facilitated by Brendan McCarthy from the UK National Trust. His extensive experience and professional guidance was very helpful in ensuring that we took a structured and comprehensive approach to our long-term planning that will take us at least through 2016. Brendan, Council and staff members worked diligently to set goals and objectives that are in line with our vision to be a respected and high-profile organisation with a vibrant, growing membership that is run efficiently, all ensuring a financially sustainable organisation.

Elegant Settings

Elegant Settings particularly enjoyed employing its creative ingenuity in the outdoors in 2011 when Andrew and Judith McKinna held their "Picnic in the Park" for a dozen friends. Dr David Wingate was engaged to provide an educational tour through Spittal Pond Nature Reserve which ended in a sumptuous three-course blanketed picnic.

The Trust's Elegant Settings programme allows you to turn an ordinary event into something extraordinary. Our properties lend a sense of luxury, style and grace from yesteryear, each one providing its own unique ambiance and sense of history. Our beautiful and culturally significant properties are available for weddings, dinners, receptions and other events. Interested parties who inquire about using our venues are offered personal tours and site visits to entice them to dream, plan and then book their next occasion with the Trust, whether it be in one of our historic homes or out in the natural open spaces.

The Trust has a passion for making clients feel their event is unique. If they can imagine it, our staff will endeavour to make it an occasion which will remain in the memories of their friends, families and colleagues for years to come.

Trustworthy

Since 1991 the Bermuda National Trust has been supported by the energetic and committed volunteer group which runs the Trustworthy Gift shop with the sole purpose that all proceeds shall help to support the organisation. The shop now has two locations: one in the Old Cellar off Front Street and the other in St George's at the Globe Hotel. We are grateful for the tremendous gifts of time and expertise given by the Trustworthy team and encourage all our members to show their support by making their next shopping trip a Trustworthy one.

Trust Awards for 2011

Each year the Trust recognises people and companies who have made contributions to the Trust and to conservation in Bermuda.



Preservation Awards

Ethiopian Orthodox Tewahedo Church for excellence in maintaining the Grade I listed former garrison church, 16 Old Military Road, St George's.

The Department of Planning for the 2008 Bermuda Plan which includes enhanced provisions for preservation of historic sites, built heritage, areas of archaeological significance and our natural environment.

Jeannie Olander for outstanding dedication and contributions to the St George's Historical Society.



Top Preservation Award - The Clipper Award

Chris and Holly Flook for the careful restoration of the Grade I listed derelict cottage 'Ambleside'.



Education Awards The Young Environmentalist

Jahmali Bridgewater for raising awareness of the environment and serving as a role model for our youth.

Kellina Minors for outstanding contributions to environmental education and service to the Bermuda National Trust.

Kate Cooper for actively promoting environmental awareness and service to environmental organisations.

Nick Bergquist for outstanding contribution to environmental education and service to the Bermuda National Trust.



School Programme Awards

Cedarbridge for Nature's Angels' outstanding contribution to community environmental projects and service to the Bermuda National Trust.

St George's Preparatory for promoting and inspiring the next generation of responsible environmentalists.

Purvis Primary for creating a school community of environmentally aware individuals

Saltus Cavendish for inspiring environmental awareness

of our bird life and raising funds for the Bermuda Audubon Society.

Bermuda High School for environmental enhancement and service to the Bermuda National Trust.

Bermuda High School for inspiring environmental awareness of our bird life and raising funds for the Bermuda Audubon Society.



Top Education Award 2011 Michael Darling Shield

Prospect Primary for creating a school community of environmentally aware individuals.



The DeForest Trimmingham Awareness Award

Dr Edward Harris for Heritage Matters, the long-running and informative essay series on the history of Bermuda.



Environmental Awards

Stuart Hayward for his enduring efforts to preserve and protect Bermuda's natural heritage.

Betsey Mowbray for outstanding volunteer leadership and maintenance of the Smith's Garden in St George's.

Dr David Wingate for outstanding commitment to the survival of the common tern in Bermuda.

James Smith Solar Bermuda for Greenview Villas, Bermuda's first solar powered residential community



Top Environmental Award - The Patsy Philips Bermudiana Award

HSBC Bank Bermuda Limited for outstanding local environmental initiatives and support



Honorary Life Membership

John Cox



The Silver Palmetto Award

The National Trust's highest honour.

Dace McCoy Ground for outstanding and enduring service to the Bermuda National Trust.

A Farewell to Trust Friend Dace McCoy Ground

Few Bermuda National Trust figures in recent times have matched Dace McCoy Ground's breadth of knowledge, organisational talents and indefatigable industry. She had the ability to tackle the most complex issues and offer up pragmatic new solutions and approaches.

Her colossal talent lay not only in her exhaustive understanding of the Trust's mandate but also in her notably original approaches to the fulfillment of its aims. She had an almost instinctive grasp of how to weave the various strands of the Trust's mission into an integrated whole.

The exceptional services so generously, enthusiastically and knowledgeably provided by Dace Ground began almost 20 years ago when she first came to live in Bermuda.

Her earlier experience in helping to establish the Cayman Islands National Trust gave her a depth of knowledge which she brought to our organisation, first as a volunteer and later as an employee when she was appointed as Director for Development.

In this role, Dace worked for several years as a member of the Trust's management team on a number of projects including the revamp of our museums in St George's and helping to oversee dramatic increases in the Trust's annual appeal revenue as well as income from other fund-raising events.

Before she became a Trust staff member, she designed and laid out the first book in the parish-by-parish *Bermuda's Architectural Heritage* series. Since that first volume on Devonshire was published, she

has been the designer of three other books in the series and also wrote *Held in Trust*, a definitive study of our properties and objectives. This book remains one of our

finest publications and will undoubtedly serve us well into this century to inspire an appreciation of our organisation's tremendous gifts to Bermuda.

Dace left Bermuda in 1997 when her husband Richard was appointed Chief Justice of the Turks and Caicos Islands. In 2003 they returned when he became Chief Justice of Bermuda. Soon afterwards she was appointed a member of the Trust Council and once again became the major force in our fundraising strategy as Chair of Development.

Anyone who has attended a Trust event will have seen Dace's creative handiwork; every place card, programme, invitation and catalogue was exquisitely conceived and created by her. She also designed and made our signage for

events, wrote and designed our annual reports and put her special hallmark on just about anything the Trust needed.

She repeatedly demonstrated herself to be a leader and a strategic thinker, one with an outstanding ability to manage complex and large-scale projects of all kinds. Taking a hands-on and practical approach to her work, Dace led by example when it came to getting things done – and getting them done properly.

In 2012, following the retirement of her beloved husband Richard, Dace departed our shores once again to take up residence in the UK. We cannot begin to express how much we will miss this Trust treasure.



Treasurer's Report for 2011

The Bermuda National Trust did better than expected in 2011, with an overall break-even position for the year. These results could only be achieved through very generous donations. We are indebted indeed to the supporters of the Trust who have increased their gifts by an extraordinary 7% in 2011. We are grateful for the increased support of Axis Capital Holdings towards our education programme; a sum of \$200,000 (2010 - \$144,000) was appropriated to offset this year's education expenses, with further commitments of \$250,000 towards the 2012 education programme.

Our General Fund increased by \$63,000 in 2011; total revenues in the General Fund were in line with last year, while our expenditures were reduced by 5%. We saw an anticipated reduction in government grants, down from \$195,000 to \$114,000 in 2011 and further cut-backs to \$50,000 from April 1, 2012. Special events are up with 100% of the proceeds from the popular "Southampton Country Feast" last June going towards our operations. The previous year's fund-raiser was directed towards our built-heritage fund, with only \$50,000 towards operations.

Our rental income was down by 6% compared to the previous year, as we experienced a number of unexpected vacancies. The Trust continues to use this as an opportunity to improve its rented units, maximising future rental potential. Fortunately, the Trust's rental buildings are now fully occupied.

General fund expenditures were down in 2011 with lower salary and maintenance costs. Administrative costs were fairly constant at 30% of our total expenditures. Cultural, publications, and retail costs were down, as well as revenues from these sources, due to current market conditions and no new Architectural Heritage publications in 2011. Development costs represent 12% of our total costs and include this year's fund-raiser dinner and other special events related expenses. Education and Museums were down by \$51,000 or 12% due to vacant staff positions during the year. With a full staff complement from early 2012, postponed education projects funded through the Axis Education Fund will be completed in 2012.

Preservation costs were down by 11%, mainly due to our maintenance crew being reassigned to capital projects for



part of the year to restore the vacated Stokes Point Mews and Buckingham's upper apartment. We therefore realized significant savings in the General Fund; these two capital projects totaled \$111,000 in salary and material costs which were charged to restricted funds. Another large renovation project was undertaken this year at Lammermuir at the completion of a long standing lease agreement with the previous tenant, requiring a capital outlay of \$108,000. Preservation capital projects totalled \$266,000 in 2011 (2010 - \$141,000) and were funded mainly through our built-heritage fund.

Total restricted funds decreased by \$62,000 in 2011. Despite the continuing decline in the return on our investment portfolio, we were able to appropriate \$31,000 from Endowment to support the Trust's operations. At year-end, the Trusts' total fund balance amount to \$15.3 million compared to \$15.4 million in 2010, with a small decrease in the value of our portfolio investments being recognised at year-end.

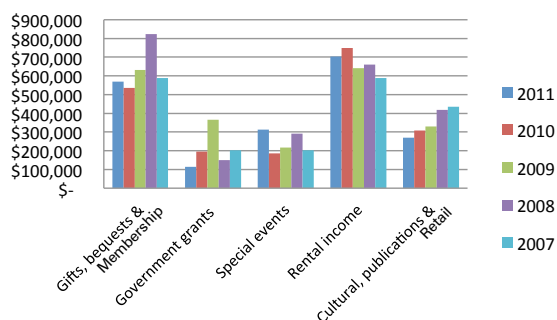
A handwritten signature in black ink, reading "Mariette Savoie". The signature is fluid and cursive, with a long, sweeping underline that extends below the name.

Mariette Savoie
Treasurer

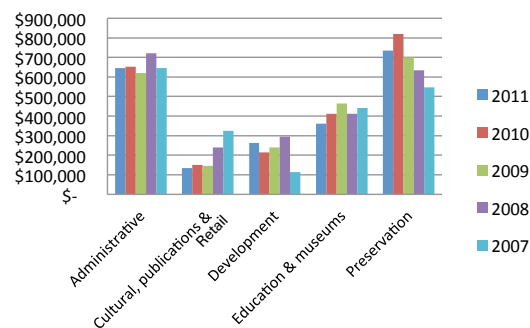
Summary Financial Information

	2011			2010		
	General Fund	Restricted Funds	Total	General Fund	Restricted Funds	Total
Revenues						
Gifts, bequests & membership	\$ 569,591	\$ 332,741	\$ 902,332	\$ 535,623	\$ 310,782	\$ 846,406
Government grants	113,832	-	113,832	194,381	-	194,381
Special events	313,315	25,943	339,258	185,635	325,963	511,598
	996,738	358,684	1,355,422	915,639	636,746	1,552,384
Rental income	703,324	-	703,324	749,104	-	749,104
Cultural, publications & retail	246,356	20,438	266,794	257,131	43,125	300,256
Interest	110	45,500	45,610	112	80,262	80,374
Other income	24,150	-	24,150	51,016	-	51,016
	1,970,678	424,622	2,395,300	1,973,003	760,132	2,733,135
Expenses						
Administrative	645,803	24,283	670,086	653,365	13,679	667,044
Amortization	-	27,922	27,922	-	29,777	29,777
Cultural, publications & retail	134,603	5,424	140,027	151,134	13,595	164,729
Development	261,615	-	261,615	215,562	98,713	314,275
Education & museums	360,359	-	360,359	411,515	-	411,515
Preservation	734,332	266,346	1,000,678	820,730	141,082	961,812
Realized (gain) losses on investments	-	(65,580)	(65,580)	-	193,368	193,368
	2,136,712	258,395	2,395,107	2,252,306	490,214	2,742,521
Net (loss) income before interfund transfers	(166,034)	166,227	193	(279,304)	269,918	(9,386)
Axis grant for education program	200,000	(200,000)	-	144,000	(144,000)	-
Endowment contribution to operations	31,229	(31,229)	-	65,200	(65,200)	-
Other appropriations	(2,485)	2,485	-	(3,347)	3,347	-
Net (loss) income	\$ 62,710	\$ (62,517)	\$ 193	\$ (73,451)	\$ 64,065	\$ (9,386)

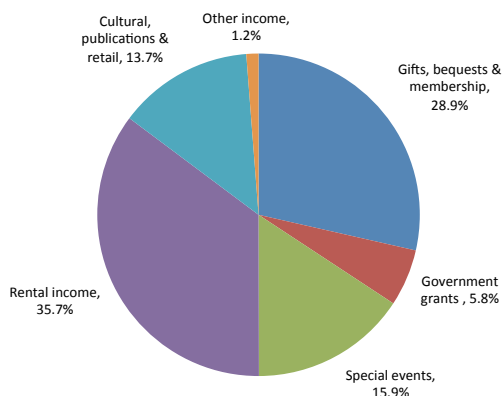
Revenues by Source, General Fund, 2007-2011



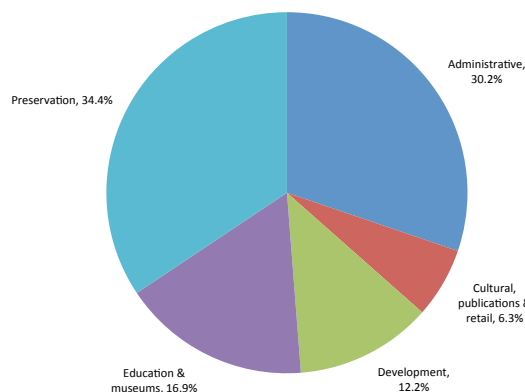
Expenses by category, General Fund, 2007-2011



Operating Revenues - 2011



Operating Expenses -2011



These figures have been extracted from the Bermuda National Trust audited financial statements. Printed copies are available to Trust members on request.

Donors 2011

Each year the Trust is the beneficiary of many generous gifts – some from members and friends and some from altogether unexpected sources. Each gift is vital to the sustainability of the Trust and allows us to continue to carry out our mission.

CORPORATE DONORS 2011

Leading Corporate \$100,000+

Axis Capital Holdings Limited

Outstanding Corporate Benefactor \$20,000+

Anonymous
Bank of Bermuda Foundation
Deloitte & Touche
KPMG
Ross "Blackie" Talbot Charity Classic
XL Foundation
The ACE Foundation
Trustworthy Gift Shop

Corporate Benefactor \$10,000+

Anonymous
Attride-Stirling & Woloniecki
Bacardi International Ltd
Butterfield Bank
Clendenen/Outerbridge Charitable Trust
Island Press
Mello Jones & Martin
PartnerRe Ltd
Point Shares Tennis Club
The Christian Humann Foundation

Corporate Benefactor \$5,000+

Anonymous
Alterra Capital Holdings Limited
Argo Group Limited
Aspen Insurance Ltd
Bermuda Electric Light Co Ltd
Platinum Underwriters Bermuda Ltd
Still Point Fund
The Argus Group
Westbury (Bermuda) Limited

Corporate Supporter \$1,000+

A P Moller (Bermuda) Ltd
Abacus Trust Limited
Aberfeldy Nurseries Limited
Ariel Re
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Bermuda Container Line Ltd
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Butterfield & Vallis
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Capital G Limited
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The OIL Group of Companies
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Corporate Supporter \$500+

A F Smith Trading Co Ltd
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Buy Back Bermuda

Bank of Bermuda Foundation
Walker Arcade Co Ltd
Mr and Mrs Donald Lines

IMO

A number of gifts listed were in memory of:
Mr Dennis Sherwin
Mrs Joyce Zuill
Mrs Margie Smith Gray
Mr Durham Stephens

Gifts In Kind

Gifts in kind of time, services, the opening of private homes for special tours and donations to collections, operations, auctions, raffles and special events are too numerous to list in this report despite being equally important to us. We thank all other faithful supporting vendors, members, volunteers and friends for the many ways in which they contribute to the furthering of our mission throughout the year.

Our gratitude goes out to everyone who has helped the Trust carry on its important work.

Have we listed your name properly? Please let us know of any corrections or omissions so that we can be more accurate in the future.

Staff

Jennifer Gray, *Executive Director**
Abbie Caldas, *Education Officer*
(from June 2011)
Vincent Chaves, *Director of Finance*
(from Feb 2011)
Carolyn Conway, *Director of Education*
(to Sep 2011)**
Cindy Corday, *Director of Education*
(from Feb 2012)
Laurie Eldridge, *Office Admin/Cultural Tourism* (to June 2012)**
Peter Frith, *Museums Manager*
Tawana Fox, *Membership/Administrator*
(from May 2012)
Deanne Hart, *Development Admin*
(to April 2012)**
David Outerbridge, *Conservation Officer*
Donella Perinchief, *Accounts Assistant*
Pauline Powell, *Executive Assistant*
Dorcas Roberts, *Director of Preservation*
Tania Stafford, *Education Officer*
(to Feb 2011)**
Kelly Way, *Director of Development*

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Allan Van Putten, *Manager*
Randy Denbrook
Jay Foggo (to Apr 2011)**
Duane Symonds (from May 2011)

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Mitchell Eve (to Aug 2011)**
David O'Neill
Jackie Robinson (from Aug 2011)

Museum Guides

Connie Dey (from May 2011)
Pansy Pitcher
Stanley Spurling

Trustworthy

Heidi Cowan (to Jan 2011)**
Judith Matos (from Mar 2011)
*Executive Committee Member
**No longer on staff

Our Team (AT TIME OF PRINTING)

*Part-time staff



Jennifer Gray



David Outerbridge



Dorcas Roberts



Duane Symonds



David O'Neill



Kelly Way



Peter Frith



Pauline Powell



Randy Denbrook



Saleem Madyun



Jackie Robinson



Tawana Fox



Vincent Chaves



Cindy Corday



Abbie Caldas



Allan Van Putten



Donella Perinchief



Connie Dey*



Stanley Spurling*



Pansy Pitcher*



Judith Matos*

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 Wendall Brown, *Vice President**
 Mariette Savoie, *Treasurer**
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 Karen Border
 Hugh Davidson
 LaVerne Furbert (to Nov 2011)
 Dace McCoy Ground (to Mar 2012)
 Kevin Gunther
 Rosalind Gutteridge (from Mar 2012)
 Glenn Jones (to Aug 2011)
 Paul Leseur*
 Tim Marshall (from Dec 2011)
 Tim Rogers
 Amy Shillingford

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 Patsy Phillips, *Trustworthy*
 Susan Titus, *Patrons Chair*
 *Executive Committee Member

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 Dame Pamela Gordon
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 Dr Julian Cusack
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 Mr Michael J Spurling
 Mrs Ernest E Stempel
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 Mr and Mrs Alan Titus***

Mrs Madeleine G Webster
 Mr Michael Whittall
 Mr David L White OBE
 ***Sadly Alan Titus passed away in 2012

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 Charlotte Andrews (from June 2011)
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 Brent Fortenberry (from Nov 2011)
 Staff: Peter Frith

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 (from Feb 2011)
 Richard Amos (to Sep 2011)
 Karen Border
 Fiona Doe (to Sep 2011)
 Paul Leseur
 Keren Lomas (from Sep 2011)
 Tania Stafford (from Sep 2011)
 William White
 David Wingate
 Staff: Jennifer Gray, David Outerbridge

Trust Council



Back Row, left to right: Wendall Brown, Karen Border, Hugh Davidson, Kevin Gunther, William White, Susan Titus, Paul Leseur, Bill Holmes, Tim Rogers
 Front Row, left to right: Rosalind Gutteridge, Tim Marshall, Mariette Savoie, Alana Anderson, Amy Shillingford

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Lt Col Michael Darling
Karla Hayward
David Mitchell
Betsy Ray
Staff: Peter Frith

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Kate Berry (from May 2012)
Kendaree Burgess (from May 2012)
Peter Darling (from May 2012)
Robin Mayor (from May 2012)
Raj Tolaram (from May 2012)
Amanda Outerbridge
William White (from May 2012)
Staff: Jennifer Gray, Kelly Way

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Joan Blades
Leona Scott
Alnisha Simmons
Louise Tannock
Anthony Wade
Staff: Carolyn Conway (to Sep 2011)
Tania Stafford (to Feb 2011)
Abbie Caldas (from June 2011)
Cindy Corday (from Feb 2012)

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Eugene Harvey
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Jameka Kelly
Penne Leseur
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Jennifer Hind
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Deanna Smith
Nea Willits
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(to Mar 2012)
Rosalind Gutteridge, *Co-Chair*
(from Mar 2012)
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Sheila Johnson
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Christine Saul
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Staff: Dorcas Roberts, David Outerbridge
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Martin Hatfield
Andrew McKinna
Judith McKinna
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Karla Hayward
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David Mitchell (from Feb 2012)
Tim Rogers (from Mar 2011)
Lionel Thompson
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Hugh Davidson (to Nov 2011)
Wayne Jackson (to Nov 2011)
Paul Leseur
Susan Titus (to Nov 2011)
William White
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Margie Lloyd
Richard Lowry (to March 2011)
Robert Masters (from May 2011)
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William White
David Wingate
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