



Bermuda National Trust **ANNUAL REPORT**



2014



**TO PROTECT
& PROMOTE
BERMUDA'S
UNIQUE
NATURAL &
CULTURAL
HERITAGE
FOREVER**



THE TRUST

THE Bermuda National Trust (BNT) is an independent, membership-based registered charity, created by an Act of Parliament in 1970 to preserve Bermuda's natural, architectural and historic treasures and to encourage public appreciation of them. The Trust's programmes and activities are focused in the key areas of preservation, education and advocacy.

The BNT is Bermuda's largest environmental conservation group, protecting through its ownership, management and covenants 82 properties covering more than 277 acres of land of outstanding natural beauty. These properties represent much of the best of Bermuda's heritage—a variety of traditional houses, nature reserves, islands, gardens, cemeteries, farmland and coastline.

The Trust's portfolio of architecturally significant houses displays an unmatched collection of artefacts, including cedar furniture, silver, maps and paintings, all contributing to Bermuda's cultural history.

The open spaces held by the Trust provide green breathing space



for Bermuda and her present and future generations.

The Trust has a strong education programme, focused on encouraging appreciation of our unique culture and history. Its vision is to inspire present and future generations with understanding and enjoyment of the historic and natural environment through exemplary and innovative work in conservation, education and preservation.

BNT MISSION/PURPOSE

To protect and promote Bermuda's unique natural and cultural heritage forever, by:

- acquiring and conserving land, buildings and artefacts;
- inspiring appreciation and stewardship through advocacy, research, education and participation

For Everyone, Forever



PRESIDENT

William White



IT HAS BEEN five years since I was appointed President of the Bermuda National Trust at the AGM in October 2010. Time has certainly flown by, and it is with a great deal of pride that I now step down as President of such a fantastic organisation. I would like to thank my fellow Council members for their encouragement, support and dedication over the term, and sincerely appreciate the unwavering hard work and commitment shown by the Executive Director and her staff in their execution of the Trust's mission. The various committees whose members volunteer so much time and provide such valuable service to the Trust continue to inspire me to do more, and so I shall in whatever capacity I feel I can assist.

I recommend a thorough read of the Annual Report, as it provides a comprehensive summary of the many diverse components of the Trust's work over the past year. I will highlight just a few. The gift of Devondale and its comprehensive renovation, and the even larger ongoing renovation project at Springfield have been the primary focus of the buildings team. Restoration work following Hurricanes Fay and Gonzalo in our nature reserves, open spaces, cemeteries and gardens is ongoing, and has been greatly assisted by both corporate and volunteer work parties who have come out to help us complete this mammoth task. In education, the completion of 12 illustrated teacher resource guides has capped a great year of outreach in the care of the environment, Bermuda history and science. The exhibition of the Somers map, and other treasures from the Trust's collection, and the success of the Trust Talks series, have been instrumental in bringing our cultural traditions and history to life. There are many more achievements in the full report.

Over the term of my presidency the Trust has worked hard to cope with the challenges of the financial downturn in Bermuda. The loss of Government funding, unprecedented turnover in our rental portfolio, and a major shift in corporate giving towards humanitarian



The Trust has worked hard to cope with the challenges of the financial downturn in Bermuda

needs placed a severe strain on our revenues. This culminated in a loss of over \$100,000 in the accounts of the Trust at the end of 2012. In mitigating this crisis the diligent efforts of the development and finance teams have

done a stellar job in both fundraising and cost controls. All departments have had to critically re-examine current and proposed projects and programmes, and all employees have soldiered valiantly on without any pay increment. I firmly believe the Trust has weathered the storm as best we could, and we agreed to increase salaries in 2015 for the first time in a long while. While many new opportunities were not embraced due to financial constraints I feel our prudence has positioned us to go forward from here with confidence.

I thank all of those who support the Trust, financially, or with time and expertise, thereby ensuring that the Trust continues with its mission to protect and promote our unique natural and cultural heritage forever.

DIRECTOR

Jennifer Gray



THE TRUST continued in 2014 to be a vibrant and well-governed organisation with a committed Council and strong team of staff and volunteers. It is quite remarkable what can be achieved with the hard work and dedication paramount in the people steering this charity.

Legacies like those left to the Trust by Jean Cox Spence and Clarice Lindley are a lifeline in times of dwindling capital funds. These gifts allow the Trust to be the best steward of our island's built heritage. With the support of stalwart and new donors and partners we have offered valuable and relevant benefit to all in our care and promotion of Bermuda's natural and cultural heritage. The Trust has a real and positive influence over the future sustainability of the island.

Sadly, not everything in our vision can be undertaken in the face of increasing threats to the environment and built heritage that seem beyond our control. In addition we have limited resources to care for and showcase a sizeable collection of lands, buildings, collections and artefacts. We continue to face challenges raising funds to support all we do.

I am strengthened by outstanding people for whom I am very grateful. I particularly note the wise and calm leadership of our President William White during his five year tenure and a staff who go beyond the call of duty, more often than not with little compensation. Thank you!

As you will read in the pages of this Annual Report the Trust has many accomplishments to celebrate, yet 2014 brought both storms and great sadness. The fury of hurricanes Fay and Gonzalo will set our work back well into the future and the shortfall of Government support creates a huge challenge in fundraising. The loss of 72 dear friends and outstanding supporters truly shook us and we will not forget the warm hearts and wonderful contributions of them all, in particular, Baroness "Lidge" Raben-Levetzau, Sir Richard Ground, Sir David Gibbons, Giles Christian and Peter Woolcock.

The unassuming and diligent team of researchers under the leadership of



Through innovative work in conservation, education and preservation the Trust has led by example with enormous accomplishment

Margie Lloyd and her team are to be commended for a fine publication in *Hamilton—Town and City*. A tireless entrepreneurial team of ladies running Trustworthy have been tested by hard times in retail and like the book team

represents so many heroes working hard and quietly to support the Trust. Through innovative work in conservation, education and preservation the Trust has led by example with enormous accomplishment. Planning for the future will be our most important job. We must encourage future generations to get involved and believe in what we do.

With your continued support we will remain strong as stewards of Bermuda's unique built, natural and cultural heritage as we strive to broaden our support and ensure enough recurring income to cover costs and build our capacity to respond to new challenges and opportunities.

The Trust's work is tremendously important and my deepest thanks go to all who have championed our cause.

PRESERVATION

THE YEAR was dominated by major projects at Springfield and our new acquisition Devondale, and hurricanes.

While repair work continued at Springfield, a large section of the two-storey courtyard building roof failed and collapsed. The frame was found to be beyond repair and the entire pitched roof had to be replaced. Also a new interior floor was installed, including a structural Bermuda cedar beam. In June, volunteers from Bacardi helped paint garden walls and gates. Due to financial constraints, labour for the Springfield project is being supplied by the Trust's building staff of three, who have the responsibility for repair and maintenance for more than 40 buildings and outbuildings. As a result, progress has been slow. In August, we stopped the capital project at Springfield to concentrate on refurbishment of Devondale, a project of smaller scope but one we anticipate will be very cost-effective and alleviate the pressure placed on BNT's operations costs. We were also severely set back by the hurricanes but we hope work at Springfield will be completed in late 2015.

Forty percent of the Trust's revenue is generated from the use of its historic buildings and a large portion of this is from residential and commercial rentals. A principle aim of the Trust is to educate and promote appreciation of the properties in our care and to provide access to them for the general public. Rental income from our properties serves to sustain our buildings but also helps us maintain public access to other historic properties. Three of our landmark buildings—Tucker House, Vermont and the Globe Museum—operate as museums year round. While we charge a modest entrance fee, the maintenance cost is largely generated from income from other Trust buildings.

New tenants moved into Reeve Court's lower apartment, Lemon Moor, our cottage in Paget Marsh, Vermont's kitchen cottage apartment and Bridge House's apartment on King Street in St. George's. Bridge House required a large degree of refurbishment.

The Trust's key mission is the preservation of the buildings in its care. Originally acquired because of their



cultural, historic and architectural significance, keeping these buildings in use, while maintaining their historic fabric, is essential to their preservation. Gentle maintenance is the rule, but occasionally major work is needed. While ensuring distinctive features are preserved, we strive to give buildings new life and to secure their contemporary purpose as modern day rentals.

This includes carrying out work to save, restore and regenerate historic and vernacular domestic buildings in Bermuda such as Fanny Fox's Cottage in St. George's. For the purpose of creating an appeal, we obtained a quantity survey (as per approved building plans) for the cottage's repair and upgrade. We are seeking \$535,000 to sensitively repair and upgrade this historic property, to protect the structure and enhance its use, securing its long-term survival as well as enhancing one



of St. George's beautiful streetscapes.

All plans and projects were put aside last October to prepare for, and clean up after, Hurricanes Fay and Gonzalo. We suffered millwork damage at Globe Museum, Vermont and Waterville, including to the gazebo; roof damage to Bridge House's porch and Stewart Hall; a collapsed sea wall at Ship's Inn and damaged Bermuda stone walls at Stewart Hall and Waterville; collapsed ceilings at Palmetto House and Waterville and the complete loss of the Royal Naval Cemetery gazebo. The worst damage was suffered at one of Tivoli's outbuildings, a former barn, currently used as a children's nursery.

The roof's gable end was blown over which damaged a roof below and disturbed asbestos. For health reasons, the entire roof required removal. Its frame was also found to be in need of replacement.

CONSERVATION

THE BIGGEST impact on our open spaces, nature reserves and gardens in 2014 was from Hurricanes Fay and Gonzalo in October. By year end, we had spent almost \$20,000 clearing large trees felled by the storms at Paget Marsh, Palmetto House, Devonshire Marsh and Devondale alone. Our immediate priority was to make our properties safe, reinstate access to buildings and other rights of way, clear farmland, public gardens and nature reserves and upright many Bermuda palmettos and cedars. Where it was not possible to save a cedar, we harvested the timber for use in building conservation.

Our staff worked weekends and after hours on the clean up, and we were also lucky to receive great support from the community and businesses, including: Lancashire Re (cleared trails at Sherwin Nature Reserve, Warwick); Sandra Outerbridge (donated her landscapers to clear Gladys Morrell Nature Reserve, Somerset); and CedarBridge Academy students who helped clear the drive and parking area of Paget Marsh. Trust members also pitched in, as did tourists Diane Kenenski and Bob Pietrusza, who helped clear the Rebecca Middleton Nature Reserve.

At Verdmont in Smiths, we were fortunate to receive volunteer help from the surrounding community. "The Friends of Verdmont" helped clear invasive trees. Fencing was repaired and a new bench installed for visitors to enjoy.

Our education and conservation departments completed the final draft and layout of interpretative signage for Spittal Pond Nature Reserve.

In Hamilton Parish, just east of John Smith's Bay, we removed overgrowth and invasive plants from six acres of woodland, mangroves and saltwater pond in Mangrove Lake and the H. T. North Nature Reserve.

In Devonshire, we own a 1.63-acre plot bordering Vesey Street and Parsons Road. We put the land out to tender in 2014 for proposals for new use compatible with its Open Space Reserve Zoning. A tenant was found and plans were approved for a paddock and stables for six horses.

BHS students helped at our seven acres of woodland at Tivoli, Warwick.



We were also helped by staff from Lancashire Re and AIG who left their offices for a day to help clear trails at Sherwin Nature Reserve. In Paget, ACE IT returned to help control invasives and overgrowth at the Rebecca Middleton Nature Reserve.

Islandwide, we have installed monofilament recycling bins for fishermen to dispose of used fishing line. This helps prevent discarded line from entering the marine environment as a threat to marine wildlife. The bins are a great success and are used a great deal. As a result, we have applied to the Ministry of Public Works to install six new bins in public parks and popular fishing spots. We are fortunate to have a grant from Catlin to fabricate and install the new bins once permission is received.

We began mapping the subterranean features of our latest Buy Back Bermuda property—the three-acre Eve's Pond in Hamilton Parish—which is jointly owned with the Audubon Society. A work team cleared grid areas so an overseas mapping team could lay survey cables.



The cave system and pond was completely filled during Flatts Inlet dredging in 1941, but now we hope to determine the feasibility of restoring the pond, its former underground link to Harrington Sound and return the property to its natural hydrologic and biologic state.

We are happy to report that Buy Back Bermuda is looking into purchasing just under an acre of land bordering the south of our Higgs Nature Reserve in Tivoli, Warwick. The added land will preserve more of the central peaty portion of the valley, which is an ideal safe spot for marsh birds to nest.

Our historic cemeteries suffered widespread damage during the storms and surveying was carried out to record damage to headstones, walls and memorials. We thank CedarBridge Academy and PartnerRe, who helped survey the Royal Naval Cemetery at Ireland Island through the Dollars for Hours programme. The survey will be used to put repairs out to tender.

ADVOCACY

THE TRUST reviewed the planning application for Moonray Manor and was pleased that the old Bishop Spencer schoolhouse section of the building was to be saved. Previous changes were not sympathetic and we are glad that some of these are being removed while the original features are being repaired.

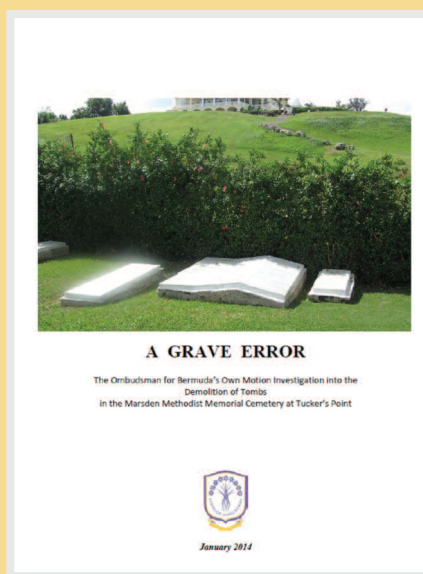
Another Bishop Spencer school survives in Warwick opposite the former White's Supermarket and is the best surviving example of the schools erected after Emancipation in 1834 by the Anglican Church for the education of black children. The one-roomed schoolhouse is listed as a Grade I building and is in need of preventative maintenance. The Trust is willing to help any new owners and hopes its heritage value will be kept in mind.

In January, the Bermuda Ombudsman released the report "A Grave Error" concerning unlawful demolition of tombs at the Marsden Methodist Memorial Cemetery in Tucker's Point. The Trust met with other stakeholders to discuss a way forward. The Trust believes that stakeholders should work to ensure that the site is appropriately memorialised and that all known graves or burial sites are commemorated.

The Trust was contacted by locals in the Ewing Street area of the City of Hamilton about removal of the tree-lined median and the loss, already, of three mature French Oaks. We appreciated that the trees (pictured) are not protected, or in a designated historic area, and that it is within the Corporation's remit to remove them, but we wrote to the Mayor for reconsideration.

Residents assured us the road is more than sufficient for its residential zoning under the City of Hamilton Plan 2001 in that it is wide enough for domestic vehicles and emergency vehicles. Apart from diminishing the street's attractiveness and further urbanising the city, removing the median would have undoubtedly facilitated its use by heavy vehicles, severely impacting its residential character.

Therefore we were delighted when the Corporation changed its plans to remove the median and agreed to retain the trees, especially considering that this is such a unique streetscape.



The Trust was approached by the Walsingham Trust, owner of the largest portion of the Walsingham Nature Reserve in Hamilton Parish, for its opinion on a request by a neighbour to close off the north-east Right of Way (ROW) which provides public access to the western side of the reserve. Because it

is a principal objective of the Trust to promote public access to and their enjoyment of places like Walsingham, we cannot support closing the ROW, especially one that has been so long established. We believe closing the ROW would be counterproductive in protecting the property and that educating reserve users is the best way to preserve it. Also, we fear that restricting the public's use of the ROW could help facilitate development of the area which would have a negative impact on the Nature Reserve and also on Tom Moore's Tavern, one of Bermuda's most significant 18th century historic landmarks.

The Trust was dismayed that in 2014 the go ahead was given to demolish the Queen of the East on East Broadway, Hamilton, on appeal to the Minister of Home Affairs. Since its listing for sale for \$1.95 million in 2011 as a potential site for a four or five-storey office/residential building, the Trust has continued to look for ways to save the building.

Queen of the East remains one of Bermuda's most architecturally significant buildings and the Trust does not accept that it is without a viable future. We believe the building can be saved and we appeal to sympathetic potential purchasers to step in to help. The Trust has explored the feasibility of partnering with other organisations to raise the funds to save the building. We approached the seller of the property, but so far have been unsuccessful.

The Trust reviewed the environmental impacts of an application to reclaim 11.1 acres to support a 68-berth marina at South Basin, Dockyard. We could not support the application because of its impact on two highly endangered species—the Green Turtle and the endemic Common Tern.

Also, Sea grasses and corals within the development area represent critical habitat for countless species and are in themselves protected under the Protected Species Order 2012. We asked that, should the application be given the go ahead, the historic breakwaters, dock walls, breakers and beacons be incorporated into the new development. We also asked that the developer construct alternative undisturbed resting points/posts for the Common Tern and prior to the deposit of any fill, healthy corals be relocated.

SHOWCASING OUR HERITAGE

THE TRUST has transitioned from paid guides in our museums to volunteer docents in order to cut costs. Training takes place for all new volunteer guides and we are grateful to volunteers who stepped forward to keep our museums open. The challenge continues with the search for additional volunteers.

Our Trust Talks engage artisans and historians who bring cultural traditions and history to life in a museum or open space setting. Our 2014 series was immensely popular.

Dr. Clarence “Tessi” Terceira gave fun extracts from his book, *Tessi’s Highway*, at Verdmont.

Artist Diana Amos spoke at Tucker House about how she is inspired by the architecture and special shadows and light in the narrow lanes of St. George, contrasting with the sky.

Dr. Kuni Frith-Black spoke about her new book, *Bermudian Folk Remedies: Using Medicinal Botanicals for Common Ailments*, featuring several herbs found in and around the Verdmont gardens.

Dr. Mark Guishard spoke on “Hurricane Risk, Climate Change, and Bermuda,” detailing the latest methods of tracking and modelling storms to provide the insurance industry with the most accurate information.

“Ever the Twain Shall Meet,” an exhibit at Masterworks detailing author Mark Twain’s connection with Bermuda, showcased nine items from the Trust collection in archives listed under the Allen Papers. Samuel Clemens (Mark Twain) was a friend of the family of US Consul General Charles Allen, who served in Bermuda during the American Civil War.

We opened our museums for the “St. George’s in Bloom” event celebrating Heritage Month with the “Sights, Sounds and Colours of Bermuda.”

The Trust joined the St. George’s *Plough* birthday celebrations, opening our two museums for free, with a special re-enactment performed in each. Tucker House saw Trudy Snaith in period costume performing as the mother of “Bermudian Girl—Rebecca,” the character in her children’s book who



lived in Tucker House in 1775. The Globe saw Connie Dey in period costume assisting visitors with museum and Trustworthy sales, and a re-enactment performed by Barbara Jones in character as Georgiana Walker, providing stories and gossip of life and times in the old town during the Civil War.

Cultural tourism

The Trust presented the story of Waterville and the statue of “Daphne” to the Department of Tourism’s “Love Month” sightseeing train guests.

As part of the rendezvous activities programme the Trust, with support from

the Tourism Authority, provided walking tours with reenactments: museum manager Peter Frith played John Trimingham II, telling the story of seven generations at Waterville. He also played St. George Tucker to tell the story of the American Revolutionary War gunpowder plot. Lance Furbert took on the role of Joseph Rainey in Tucker House, telling of life in Bermuda before returning to South Carolina to become the first black man elected to the US House of Representatives.

Fifty members of the Decorative Arts Trust from Philadelphia completed a four-day symposium at the Fairmont



Southampton and were given Trust support with guided tours of Hamilton and St. George's and private homes.

Tim Rogers conducted three tours of Verdmont for the Roads Scholar Group, formally known as the Elderhostel Group, staying at the Bermuda Institute for Ocean Sciences. He also gave a tour of Verdmont for the "Winter Weezers" group of locals.

Fourteen members of the Ford's Colony, Virginia, group were given private tours of the Trust museums at the Globe Hotel and Verdmont.

The Trust also joined the St. George's Foundation in a heritage partnership to promote St. George's as a cultural tourism site in the US. Select Sites has been engaged to promote our product and a flyer has been produced for distribution. More than 5,000 flyers and letters have been produced for destination managers and Bermuda tourism travel specialists in North America.

Elegant Settings

A birthday dinner for Simon Templeton was held at Verdmont, with 25 people enjoying a gourmet meal seated at one table in the Great Hall.

Jane and Paul Watson hosted a cocktail party at Waterville with wine and canapés for 30.

Verdmont was the scene for the wedding of former Trust staff member Andrew Baylay.

The Trust hosted two Christmas



candlelit evenings at Verdmont as corporate events. Renaissance Re and Arch Re both had special decor and catering services and their guests were enthralled by the magical atmosphere of the house completely lit with candles.

Collections

The Trust's collections inventory is ongoing, as we make sure that items are secure and preserved correctly. With the help of the Government Archives we are able to loan our extensive collection to various groups and individuals to assist with preparation for publication and displays.

There was a request from *The Times*

newspaper in London for three Mark Twain items to be loaned from the Allen Papers in our archive collection.

A request was granted for Scott Media to use images of Governor James Bruere, Colonel Henry Tucker, and St. George Tucker for a *History Club* magazine article called "Taking A Powder," authored by Rick Beyer and circulated to 160,000.

Archaeology

The Archaeological Research Committee completed 10 days of excavation at the Southampton Cottage, led by Dr. Brent Fortenberry from Clemson University. This research was in collaboration with the National Museum of Bermuda, Boston University Department of Archaeology, the College of William & Mary Department of Anthropology, and the Colonial Williamsburg Department of Architectural and Archaeological Research. Excavations took place in the structure's cellar where generations of enslaved Bermudians lived. The archaeological assemblage is being researched at Clemson University.

The Smith's Island Archaeology Project and University of Rochester field season got underway, led by Mike Jarvis. Eleven students from the university and across the US excavated four sites on Smith's Island ranging from the 1610s to 1780s, as well as mapping and finding new sites. The project hopes to better understand who the early settlers were and where they might have lived.

EDUCATION

THE TRUST'S AXIS Education Programme completed its eighth year of supporting teachers and students islandwide. Developing and sustaining relationships with teachers is an integral part of the programme as it allows the team to work with educators to provide resources on historic properties, nature reserves and conservation. In 2014, 3,516 children and 884 adults participated in a wide-range of experiences through field trips, classroom activities and holiday camps.

The previous year's "Three-Part Learning" pilot programme was very successful and officially incorporated with field trips in 2014. This added component engages students in a pre-site visit before a field trip and follow-up activity after the experience.

Teacher workshops were held at Verdmont Historic House and Garden, the Town of St. George's and Spittal Pond, covering social studies and science topics which link directly to the school curriculum. Additional workshops covered Classroom Design with a Focus on Collaborative Learning. Teachers were given copies of our newly created Teacher Resource Guides and materials to help lesson planning and classroom management.

Holiday camps

Spring and summer camps included 105 children, offering experiences that showcased our unique island home. Numerous field trips spanned from Dockyard to Fort St. Catherine. The April camp focussed on spring traditions, while summer camps featured the environmental themes Dirt Diggers, Ecology, Island Invaders, Survival, Ocean and Ecology.

Engaging senior students

S3 Cedarbridge students took a special interest in the mangroves that border Crow Lane Harbour and Waterville Park, learning about the importance of this unique marine habitat and the decrease in mangroves worldwide. The students participated in three cleanups and collected, sorted and documented 2,121 items including plastic debris, glass bottles, boat gear, non-plastics and other items. The goal is to continue



the cleanups and over time with the help of other schools, see if there are correlations with community activities. Collaboration with Masterworks resulted in a new programme offering art classes for students aged 14–18. Two 10-week sessions were held providing a weekly lesson at a National Trust site, learning its history and receiving instruction on plein air painting and drawing techniques.

Three students in the Community and Cultural Affairs Summer Programme worked in our summer camp, researching our collection of period furniture and artefacts and serving as museum guides at the Globe Hotel.

Partnerships

Education team support for at-risk students has continued, partnering with the Bermuda Education Network, Kaleidoscope Arts Foundation and the Continental Society of Bermuda to support Primary 3 and 4 students at Prospect Primary, through weekly field trips to Trust sites, enrolment in Trust summer camps and Kaleidoscope art classes. Events such as the Children's Nature Walk, the Earth Day video competition, a booth at the Agriculture Exhibition and the Bermuda Society of Arts were well attended. We are grateful for support from AXIS Capital Holding.

INSPIRING SUPPORT

THE TRUST'S MASSIVE undertaking to promote preservation of Bermuda's architectural, historic and environmental treasures can be carried out only with help. We rely heavily on donations and funds raised through events, memberships and publications. The support of volunteers, members, donors and the public is critical.

Children's Nature Walk

Several hundred children joined this annual event in February. All who completed the walk were given a brochure entitling them to a free National Trust junior membership, a BNT car sticker and a follow-up activity.

Plant and Bake Sale

The sale was a great hit and under the coordination of David O'Neill and Beryl Bartlett and exceeded our fundraising target.

Auction and Jumble Sale

Around 100 volunteers worked around the clock processing and pricing items for the jumble sale, and preparing for the Saturday Auction. Many thanks to Hugh Davidson, Linda O'Shea and Lionel Thompson who spearheaded the efforts, and to our extraordinary auctioneers, Judiann Smith and Andrea Casling.

Cooper's Island Walk through Nature and History

More than 50 people enjoyed a walk with David Wingate, a history lesson from Derek Tully, an update on sea turtles from our Executive Director Jennifer Gray, and had a glimpse of cahows through the telescopes of Andrew Dobson and Paul Watson.

Earth Day student video competition

The contest, sponsored by Marshall Diel and Myers, attracted 20 videos submitted by 85 students and 19 teachers. Judges were Alison Copeland, Lisa Greene, Anne Hyde and Robert Zuill.

Master Art in partnership with Masterworks

A mini art show was held at Masterworks



displaying work by students from our Master Art classes. Later in the year, another mini art show was held in the drawing room at Waterville.

Treasure Island

The event at Verdmont was attended by 227 guests, who enjoyed cocktails and a fine dinner, with entertainment by the band Bones, Mike Bishop as MC, and actors representing Bermuda's cultural history. Our fundraising dinners continue with great popularity thanks to a wonderful partnership with the Bank of Bermuda Foundation.



Smith's Island boat cruise

Twenty-seven guests took the BIOS boat to the island and were greeted by St. George's Mayor Gary Rothwell. The group was taken by Dr. Michael Jarvis and his team of student archaeologists to view four excavation sites and heard details of their archaeological project.

Waterville Pop-Up Gallery

A Pop-Up Gallery show, coordinated by Mariette Savoie, was held at Waterville featuring works by Sharon Wilson. With air conditioning now installed in the front rooms, Waterville makes a lovely

INSPIRING SUPPORT

venue for such events. The Trust was grateful to receive a portion of the sales.

Raffle 2014

This year's successful fundraiser had the grand prize of a \$10,000 travel voucher. We are grateful for annual support from the Bank of Bermuda Foundation for our raffle.

Annual Christmas Walkabout

The Walkabout was again a big success. Our thanks to sponsors Butterfield Bank, all the entertainers who appeared free of charge, the Hibiscus Garden Club and the Garden Club of Bermuda for flower arrangements, generous donors of food and drink, property owners who opened shops, homes and churches, the Corporation of St. George's, Bermuda Police, the Bermuda Regiment and our many volunteers.

Christmas party

Council cocktails, Christmas crafts and a volunteer party took place at Waterville. Margie Lloyd and her research/publications team were recognised for their work on the *Hamilton—Town and City* book, and Margie was further recognised as the volunteer contributing the most hours—1,012 between September 2013 and October 2014.

A further 48 volunteers were recognised for contributing 50-plus hours, and each was awarded a free Trust membership. Guests were encouraged to trim the Christmas tree with gold (\$1,000), silver (\$500) or red (\$100) baubles and to purchase crafts including wreaths (Penne Leseur), banana doll angels (International Women's Club) and a variety of decorations made by staff.

Palm Sunday Walk

Around 2,000 people, including Governor Fergusson and his wife, took part in the annual walk, this year through Somerset encompassing our Buy Back property Somerset Long Bay East, Cambridge Beaches, the old Post Office building on Mangrove Bay Road, Bushy Park,



Springfield, Heydon Trust, the Railway Trail, Parapet, Cathedral Rocks, Scaur Nature Reserve and Fort Scaur. It was a tough route but all seemed to enjoy it.

Ace Gallery exhibit

The Somers Map of Bermuda, 1609 exhibit took place at the ACE Gallery, Hamilton. The map was made by Sir George Somers soon after the wreck of the *Sea Venture*, but it is not known if this is the original or a copy—another version in the British Library is without inscriptions and place names on the Bermuda National Trust's copy.



Volunteers

The Trust depends on its incredible volunteer community for its success. This year we had an outstanding number of volunteers helping at the annual events, working in response to our appeal for hurricane clean up assistance, and with Corporate Days of Giving. The gift of volunteer work is an invaluable service which is truly treasured at BNT and we are extremely grateful to every volunteer for donating their time, energy and enthusiasm.

The Trust nominated and celebrated an extraordinary volunteer, Reiko Tarui,



who has been assisting the Development Office since May 2013. She stepped in to cover a five-month staff maternity leave and logged an incredible 622.5 hours. Reiko is an admired, amiable and dedicated team member who received a Centre on Philanthropy Volunteer Recognition Award for her contribution.

Corporate volunteers provide a huge service to the Trust in nature reserve restoration and built heritage projects. This year huge gifts of time were given by the Ace Group, AIG, AON, AXIS Capital Holdings Ltd., Bacardi, Deloitte and Lancashire Re.

Membership

Trust members underpin everything we do and so we encourage our members to renew each year and also to educate friends and family and help us to increase our support system with more individuals who share a love of Bermuda and a desire that its special aspects should be safeguarded for everyone to enjoy, now and always.

AIM programme

The programme, sponsored by John Charman, is designed to Activate, Inspire and Motivate students through action in the environment or at our historic buildings and landmarks. Combining community service, education and the outdoors encourages valuable links for youth development and character building and offers pathways for career



and vocational ideas and opportunities. The AIM initiative increases awareness in the next generation of environmentalists, conservationists and cultural historians. In 2014, 187 students took part, clocking a record 1,110.5 hours. The volunteer experience provides valuable and new perspectives as students are engaged in career opportunities, deeper understanding of the need to care for and protect our environment & built heritage, while adding philanthropic contributions to our beautiful island. AIM volunteer Clara James received a Centre on Philanthropy's Volunteer

Recognition Award for her contribution of 103 hours. Clara joined our educational summer camp as a junior counsellor for three weeks.

Trustworthy

Trustworthy continues to contribute to the Trust and we are grateful for the team's tremendous gifts of time and expertise. This energetic and committed volunteer group works extremely hard and all proceeds generated directly support the Trust. We encourage members to visit Trustworthy on their next shopping trip to Hamilton or to St. George's.

AWARDS

Presented June 2014 at AXIS Capital

EDUCATION AWARDS

Our School Programme Awards
recognise educational institutions (preschool through college) for projects, programmes or initiatives that demonstrate care for the environment or preservation of Bermuda's heritage, both natural and man-made.

Wee Environmentalist Award

- *Somersfield Academy Children's House Division* created vegetable, herb and flower gardens on the school premises.

Top Wee Environmentalist

- *Southampton Preschool* completed a seven-week Reduce, Reuse and Recycle stadt involving Keep Bermuda Beautiful and the Works & Engineering department.

- *Berkeley Institute S2 Citizenship Class* created engaging video commercials highlighting environmental problems in Bermuda. Messages included Being Earth Aware Matters, Protecting Bermuda's Waters, Lionfish Invasive Species, Conservation of Energy and Pest, an interesting perspective on human population.

- *Cedarbridge Academy S3 students* Coby Ferrara, Cree Lattimore, Husna Farooqui and Jasmine Bacabac researched renewable energy ideas and displayed findings at their school science fair. Their efforts resulted in a school mindset change with students turning off lights and computers at the end of each day.

- *Dalton E. Tucker* students and teachers built outdoor planters and a water fountain to enhance the school property. Eighty-five students took part.

- *Gilbert Institute* Primary students and teacher and parent volunteers designed and developed a butterfly garden and a vegetable garden on school grounds.

The Michael Darling Shield—awarded in recognition of projects, programmes or initiatives by a school demonstrating care of the environment or preservation of Bermuda's heritage, established in honour of Lt. Col. Michael Darling, Trust President 1977–79 and 1982–84.

- *Northlands Primary, Victor Scott Primary and West Pembroke Primary* students,

teachers and mentors participate in the Children's Kitchen Garden at Government House under the inspiration of the Governor's wife Margaret Fergusson. Each group meets once a week at Government House grounds to care for their plots and harvest vegetables. The schools are also commended for green initiatives including trash-free lunches, trash audits and composting.

ENVIRONMENTAL AWARDS

Young environmentalist

- Robin Horsfield, 14, has helped the Trust's Marine Environment Committee by monitoring monofilament recycling bins located at 12 points around the island. Robin has been emptying bins and recording contents to determine whether they are being used effectively.

David Wingate Award—presented to a person under 26 for outstanding contribution to Bermuda's natural environment, with consistency over many years.

- *Harry Masters*, 23, is a member of the Management Committee of Bermuda Environmental Sustainability Taskforce where he has been co-leading efforts to give input for the updated City of Hamilton Plan and helping with BEST's marketing efforts. He achieved accreditation as a Green Associate of Leadership in Energy and Environmental Design. As an intern with Bermuda Government he has worked on policies for encouraging green building, the use of renewable energy systems and potential solutions to the problem of illegal dumping. Harry also volunteers with the Ocean Support Foundation, aiding in their lionfish research.

Lancashire Re

The company has adopted the Trust's Butterfield Nature Reserve in Pembroke, and for three years staff have worked to clear invasive species and plant according to our management plan

Lindo's Family Foods

Lindo's has shown its commitment to the environment in many ways over the years, from working with Greenrock to promote reuseable fabric bags to installing solar panels on its Devonshire store, generating up to 30 percent of the store's average needs. Lindo's has installed energy-efficient refrigeration

units in stores and was a sponsor of Environmental Awareness Month on VSB.

- *St. Mark's Church Vestry, Smith's Parish* St. Mark's was awarded a certificate for environmentally sensitive improvements to church land. It deeded property to Works and Engineering so the main road alongside the cemetery could be made safer, and replaced invasive species with native and endemic trees.

David Lang & the Friends of Verdmont

For several years, David Lang has solicited family, friends and neighbours to join him cleaning up Verdmont gardens and clearing invasive species. The group also covers costs for trucking away debris and hiring chippers.

Miguel Mejias

For the past three years, Miguel has volunteered with Dr. David Wingate on the Common Tern project, carrying out nest surveys and banding birds. Miguel will begin graduate school in the US this year, where he will focus on ornithology.

Michael Vlock & Karen Pritzker, with David Cox of OBM

The Vlocks continued a project begun by previous owners restoring native and endemic flora on their eight-acre property, Castle Point in Tucker's Town, under the direction of David Cox of OBM.

The Patsy Phillips Bermudiana

Award—given in recognition of outstanding projects, programmes or initiatives demonstrating care of the environment or preservation of Bermuda's natural heritage. Established in honour of Patsy Phillips, MBE, Trust President 1990–93.

Dr. Jamie Bacon and Dr. Douglas Fort

Over the past 12 years Drs. Bacon and Fort have made substantial contributions to our knowledge of environmental pollution in Bermuda. Their Bermuda Amphibian Project revealed how pollution is affecting Bermuda's toad population and more recently the project has expanded to investigate the effects of pond pollution on the endangered native terrapin and endemic killifish, and potential impacts on other species including humans.

AWARENESS AWARDS

Awarded for projects, programmes or

initiatives that serve to inspire appreciation and stewardship of Bermuda's unique natural, built and cultural heritage.

- *The Bermuda Alliance for the Sargasso Sea*, a joint initiative of local environmental NGOs, is awarded for efforts to make Bermudians more aware of the importance of the Sargasso Sea and its unique marine ecosystem.

- *The DeFontes Group* hosted an Environmental Awareness Month—a series of TV and radio documentaries and interviews highlighting environmental issues. Topics included recycling, renewable energies, the threat of lionfish and the decline of bee populations.

- *Eugene O'Connor*, 79, who has been making kites since he was seven, has staged kite-flying demonstrations for the Department of Tourism and makes kites to order, some as big as 12 feet across. In any given year there will be more than 300 of his kites in the air, keeping a Bermuda tradition alive.

- *Larry Mills* is an expert in building techniques and is always sharing his knowledge of stone cutting, carpentry, dry stone wall construction. We are grateful for all that Larry does to promote the unique architectural heritage of Bermuda.

- *Alistair Stewart*, for his enthusiasm and inspiration as a volunteer with a Bermuda Sloop Foundation/BIOS programme introducing students to the undersea world.

The deForest Trimmingham Award—for projects, programmes or initiatives that serve to inspire appreciation and stewardship of Bermuda's unique natural, built and cultural heritage.

- *The Fitted Dinghy Clubs of Bermuda*. Awarded to the *Royal Hamilton Amateur Dinghy Club*, the *Royal Bermuda Yacht Club*, *Sandys Boat Club* and *St. George's Dinghy and Sports Club* for keeping alive the tradition of the unique Bermudian fitted dinghy.

PRESERVATION & ARCHITECTURE AWARDS

Preservation awards are for initiatives contributing to the preservation of Bermuda's unique man-made heritage,

including buildings, gardens, furniture, documents, artwork and other artefacts.

- *Bermuda Government & Corporation of Hamilton*, for adding eight buildings within the City of Hamilton to the list of architecturally and historically significant buildings in Bermuda: the Sessions House, Cabinet Office, Magistrates Court, Old Town Hall, City Hall, Perot's Post Office, Par-La-Ville, and the Victoria Bandstand. The Trust congratulates the Government and the Corporation of Hamilton for leading the way in this process by listing their own buildings first. This is only a small step toward safeguarding vitally important pieces of the island's cultural history and we look forward to further listings.

- *George Morton*, for serving on the Government's Historic Buildings Advisory Committee for 10 years and as its Chairman for five years. He oversaw the listing of eight new buildings in the City of Hamilton. The Historic Buildings Advisory Committee provides advice to the Planning Department's Development Application's Board and the Minister regarding proposals submitted that may affect a building or site of special architectural, historic or archaeological interest or its setting.

- *Gilbert Lopes & Jose Correia Sr.*, for building a new and traditional dry Bermuda stone wall along Harbour Road and the entire length of Chapel Road in Paget. Bermuda's walls are an intrinsic part of the Island's built landscape and constructing such a wall requires great skill, effort and time. They also require considerable resources. The awardees are to be commended for their contribution towards continuing this traditional practice.

- *Bermuda Government & Botelho Wood Architects* for the sensitive renovation of the 20th century naval residence, "Captain's In Charge." Facing the waters of the Great Sound on the approach to Dockyard, this grand building housed senior naval officers in the 1900s. Despite a \$6 million refurbishment in the early 21st century, it was allowed to deteriorate and became derelict. The latest repurposing of the building as a rehabilitation centre has allowed some external features to be restored,

most notably the verandahs and staircases.

Architecture Awards are presented to individuals or groups whose new buildings or additions show particular sensitivity to Bermuda's traditional architecture, or are appropriate renovations of old buildings.

- *Carol West & Westport Architecture*, for the aesthetically sensitive refurbishment of the old Bermuda cottage "Bee's Nest" in Hamilton Parish. Refurbishment was mindful of the Bermuda vernacular and was well tailored for the surrounding area and environment. The portions of the cottage that were demolished were rebuilt and tastefully incorporated into the small space along the waters of Harrington Sound.

Trust Honours/Service to the Trust

- *John Barritt & Son Ltd.*, for supporting the Palm Sunday Walk for more than 20 years. For such a long walk refreshments are essential and John Barritt & Son has generously and reliably provided our organisation and thousands of walkers with water, juice, cups, tables and bins.

- *Kitson Insurance Ltd.*, for providing decades of favourable insurance coverage, premiums and deductibles for the Trust's needs. Our buildings and collections alone represent a replacement value of \$26 million.

- *Marielyce Watner*, for being instrumental in the success of the Jumble Sale for 10 years. She recruits and leads a team of fabulous volunteers.

- *Pam Kempe*, for being a dedicated volunteer and supporter of the Trust for many years and in particular her hard work at the Auction and Jumble Sale. Pam makes all items look the best they can with her talented hand at buffing gold, brass, silver and furniture.

- *Henry Ming & Charles Tatem*. Henry is a past President and both he and Charles served on the Trust Council. Their awards recognise more than a decade of service each on the St. George's Preservation Authority as Trust representatives. The authority is empowered to review and make decisions on all developments within the St. George's preservation area.

FINANCIALS

Treasurer's Report Stephen Kuzyk

WE ARE pleased to report another positive result a net operating income of \$29,000 for the year ended December 31, 2014 compared with income of \$38,000 in 2013. The Trust's leadership continues to focus on containing costs and increasing its fundraising efforts to ensure it is able to continue to reinvest in its rental properties and preserve its historic properties.

Total revenues in the General Fund were up by 3% to \$1,903,000 from \$1,841,000 in 2013, mostly from donations (13% increase) and fundraising events (17% increase) which helped to cover the shortfall in government funding. Other than a small service contract to maintain Government House furnishings we no longer receive any government funding. Cultural and retail revenues declined a further 20% and the traditional business models of these activities are clearly no longer sustainable. Our strategy of investing significantly in our rental properties continues to improve rental income which represents 40% of the Trust's total revenues despite several unplanned vacancies. Devondale, a property in Devonshire with surrounding farmland with a value

of over \$2 million, was bequeathed to the Trust during the year by the Estate of Jean Cox Spence. This amazing gift will be a welcome addition to our rental portfolio in 2015.

General fund expenditures rose by 2% in 2014 from \$2,089,000 in 2013 to \$2,132,000, primarily as a result of the increase in activity in Development and Preservation. Development costs have increased as a result of additional fundraising efforts and continue to represent 13% of total expenses. Administrative, Education and Museums costs were up by less than 1%. Education and Museums included the final costs for the new teacher resource guides that were recently presented to the Ministry of Education in support of the national curriculum. The Trust is grateful for the continued generous support of Axis Capital Holdings Limited towards our education programme.

Preservation costs amounted to 39% of our total expenditures in the General Fund (2013 – 38%), and represent the upkeep of nature reserves, farmland and cemeteries as well as maintenance of gardens and historic buildings covering 82 properties and 277 acres of land. Preservation expenses for all funds amounted to \$898,000 in 2014 (2013 – \$1,096,000). Additionally, capital outlays of \$138,000 for renovations started at Springfield and Devondale during the year have been capitalised.

Devondale's renovations are funded through restricted funds of \$117,000 also donated during the year by the Estate of Jean Cox Spence for the maintenance of the property. Total bequests of \$175,000 received during the year have been restricted to the upkeep of Trust properties and are included in income for Restricted Funds. Our Capital Funds also benefitted from the publication and sales of our newest Architectural Heritage Series book, *Hamilton—Town and City*. The Architectural Heritage Series is graciously sponsored by Bacardi International Limited.

At year-end, the Trust's total fund balance amounted to \$17.74 million compared with \$15.23 million in 2013 and mostly represents properties held in perpetuity by the Trust of \$12.7 million (2013 – \$10.6 million).

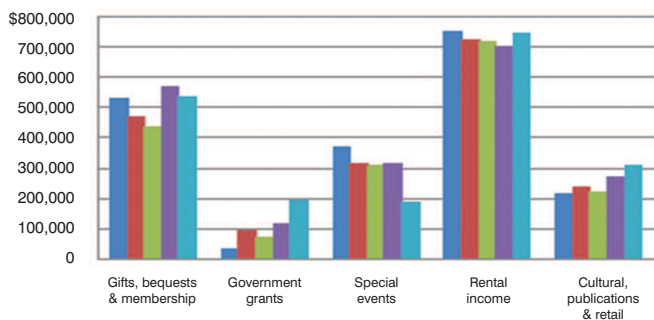
The Trust continues to have a healthy balance sheet. We have unrestricted capital funds of \$658,000 at year-end and a general fund balance of \$643,000. Significant funds will be appropriated during 2015 to finance a growing number of large capital projects such as Springfield, which was returned to the Trust after the tenant surrendered its long term lease. Springfield is an immediate priority as urgently needed renovations are long overdue to return the property into the rental market. As always, our challenge is to continue to meet our core objectives with limited resources.



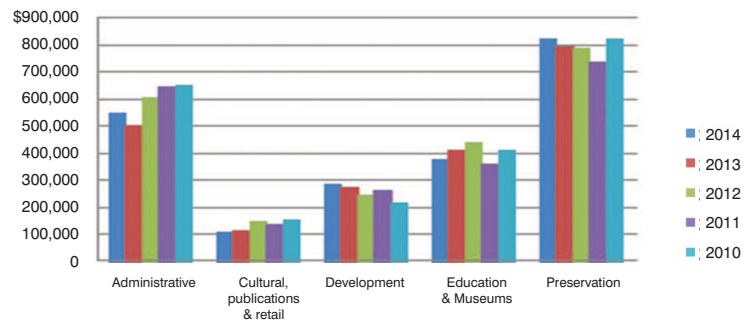
SUMMARY

	2014			2013		
	General Fund	Restricted Funds	Total	General Fund	Restricted Funds	Total
Revenues						
Gifts, bequests & membership	\$ 529,626	\$2,749,774	\$3,279,400	\$ 467,752	\$ 469,743	\$ 937,495
Government grants	34,787	–	34,787	95,993	–	95,993
Special events	371,297	–	371,297	317,056	–	317,056
	935,710	2,749,774	3,685,484	880,801	469,743	1,350,544
Rental income	751,385	–	751,385	724,162	–	724,162
Cultural, publications & retail	128,041	44,451	172,492	161,133	3,376	164,509
Interest	31	61,805	61,836	30	44,193	44,223
Other income	88,573	–	88,573	75,383	–	75,383
Net unrealised gains (losses)	–	(25,830)	(25,830)	–	38,346	38,346
	1,903,740	2,830,200	4,733,940	1,841,509	555,658	2,397,167
Expenses						
Administrative	545,318	16,012	561,330	503,796	16,735	520,531
Depreciation	–	26,229	26,229	–	25,592	25,592
Cultural, publications & retail	107,937	32,268	140,205	111,114	3,468	114,582
Development	284,840	–	284,840	273,016	–	273,016
Education & museums	372,904	–	372,904	409,986	–	409,986
Preservation	821,240	76,383	897,623	791,219	304,976	1,096,195
Realised gains (losses) on investments	–	(59,504)	(59,504)	–	(84,473)	(84,473)
	2,132,239	91,388	2,223,627	2,089,131	266,298	2,355,429
Net (loss) income before interfund transfers	(228,499)	2,738,812	2,510,313	(247,622)	289,360	41,738
AXIS grant for education programme	236,447	(236,447)	–	257,136	(257,136)	–
Endowment contribution to operations	21,972	(21,972)	–	28,865	(28,865)	–
Other appropriations	–	–	–	–	–	–
Net (loss) income	\$ 29,920	\$2,480,393	\$2,510,313	\$ 38,379	\$ 3,359	\$ 41,738

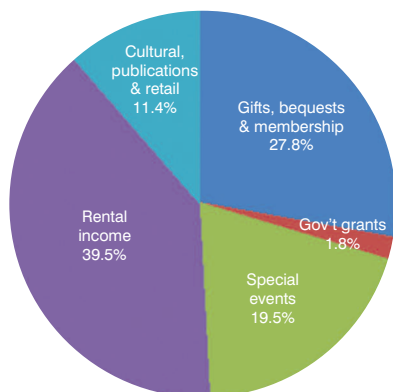
REVENUES BY SOURCE, GENERAL FUND, 2010–2014



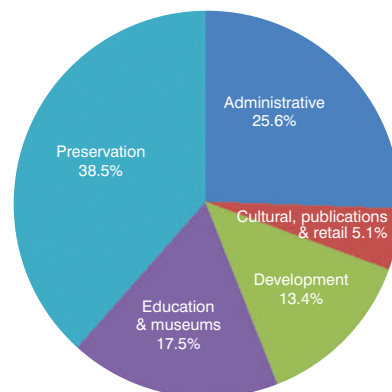
EXPENSES BY CATEGORY, GENERAL FUND, 2010–2014



OPERATING REVENUES 2014



OPERATING EXPENSES 2014



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Each year the Trust is the beneficiary of many generous gifts, some from members and friends, some from unexpected sources. Each gift is vital to our future and allows us to continue to carry out our mission.

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Estate of Jean Cox Spence

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Estate of Clarice F Lindley

CORPORATE 2014

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In Memory Of

A number of gifts listed were
 in memory of:

Mr. James W. Black
 Mr. Michael Burpee
 Mrs. Maude Carlington
 Mr. Giles Christian
 Sir David Gibbons
 Sir Richard Ground
 Mr. David White

Gifts In Kind

Gifts in kind of time, services, the
 opening of private homes for special
 tours and donations to collections,
 operations, auctions, raffles and
 special events are too numerous to list
 despite being equally important to us.
 We thank all other faithful supporting
 vendors, members, volunteers and
 friends for the many ways in which
 they contribute to the furthering of our
 mission throughout the year.

Our gratitude goes out to everyone
 who has helped the Trust carry on its
 important work.

***Have we listed your name properly?
 Please let us know of any corrections
 or omissions.***

Trust staff, Council, & committees

Honorary Patron of the Bermuda National Trust

His Excellency the Governor,
 Mr. George Fergusson

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 Tawana Fox, *Membership/Administrator*
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James Tucker, *Conservation Officer*
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Continues next page

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